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ABSTRACT

Based on news accounts, correspondence, conference presentations, and interviews, this collection of quarterly reports provides regular updates on actions taken by California's colleges to cope with difficult economic times. These four reports were produced in January, March, May, and September of 1995 and review the effects of and responses to budgetary shortfalls in the California Community Colleges (CCC), the California State University (CSU), the University of California (UC), private colleges in California, and selected institutions in other states. Each report contains general comments on trends in the CCC, CSU, and UC systems; discussions of actions taken at specific campuses; and a review of notable occurrences at the state and national levels. Highlights of the 1995 reports include the following: (1) in 1995, the CCC had a maintenance fund of only $8.6 million to cover $95 million worth of facilities requests; (2) 15 CCC districts joined a statewide cash management program to meet cash flow needs through pooled borrowing; (3) the 20 CSU campuses raised $150.4 million from alumni, parents, corporations, and foundations in 1993-94, a 70% increase from 1989-90; and (4) the UC Board of Regents approved a $145 million dollar budget increase to avert further student fee increases, hire 120 new faculty, and increase faculty salaries by 5%. (BCY)

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How Colleges are Coping, Report Number 18, January 1995.

Kim Huggett
Chabot- Las Positas Community College

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How Colleges Are Coping

By Kim Huggett
Chabot-Las Positas Community College District
Report No. 18 • January, 1995

Allan Hancock College - The board of trustees ratified on Nov. 22 a contract with the district's CSEA unit that calls for a 1.5% increase effective July 1, 1994. Equal distribution of residual health benefit fund monies was a part of the agreement. (By The Way staff newsletter 12/7) A successful Hispanic student retention strategy for mathematics instructor Doris Shannon called for her to take a Spanish 101 course at the college this summer and use those new language skills in teaching two algebra courses. The students all put more effort into their work, asked questions and helped each other. (By The Way staff newsletter 9/30)

Antelope Valley College - The college has received approval from the California Postsecondary Education Commission for a $52 million campus on 100 acres in Palmdale, for which there is no funding. The campus acreage was donated by a developer, who will make the property one part of a 540-acre project which will include 1,080 homes. (Antelope Valley Press 10/25)

Barstow College - The board has approved a budget which spends about $400,000 more than the school takes in and uses more than half of the district's reserve funds to cover the deficit. Operational cuts have included no overtime for classified personnel, no hourly employees and reductions in travel, membership and advertisement expenses. The 1994-95 budget has a reserve of just more than the state-mandated 3%. However a fiscal accountability specialist with the state chancellor's office has recommended having a 5% to 8% reserve to give the district time to turn the problem around. He said personnel cuts could be avoided if other steps, such as increasing class size, are taken. (Barstow Desert Dispatch 9/22)

Cabrillo College - Concerned by projections of further revenue losses, the college is preparing now for potential reductions in 1995-96. A program review process similar to the one that identified nearly $1 million in reductions for the current year is underway. The governing board is expected to make decisions about potential reductions in March. Although budget assumptions may change depending on word from Sacramento, the current target for 1995-96 reductions is $925,000. The college has initiated a campaign to heighten public awareness which included sponsorship of a public forum with top aides to local legislators and the chief consultant to the Assembly Committee on Higher Education. A second forum will feature elected representatives to the California Legislature and the US Congress. (Staff interview 12/15)

Cerritos College - Enrollment has dropped from 24,000 to 20,000 over the past few years. This year, the college lost $600,000 in property tax revenue, forcing cuts in building maintenance and leaving the remodeled library with few new books. (Long Beach Press Telegram 11/4)

Chabot College - The College Budget Committee has developed 11 assumptions it will use as, "an initial starting point" to put together its 1995-96 budget. The assumptions include: a high priority for maintaining or enhancing current service levels to students; the Enrollment Management Committee will maintain current FTES targets; a college-wide account and prioritization process will be established and funded for computer hardware and software upgrades and other high priority equipment needs; and faculty levels will be consistent with the maintenance of effort requirements of the state's 75%/25% (full-time/part-time) ratio. / A Division Council-Faculty Senate Joint Group on Faculty Positions has reviewed 15 positions made vacant by early retirements, established seven criteria, and ranked which should be filled in priority order. The decision on how many will be filled will be determined in the spring, depending on the budget. / Based on the recommendation of a shared governance task force, the college is seeking to fill the administrative positions of dean of athletics and dean of physical education.

Chabot-Las Positas CCD - To cut costs, the district management information systems unit is participating with two other districts (San Mateo and Grossmont-Cuyamaca) in a joint procurement project for touchtone student registration. The three agencies have issued a request for proposals and held a bidders conference. Implementation risks and support costs will be reduced if the districts select a common solution, based on technical and cost criteria. / The district is at impasse in negotiations with both its certificated and classified employee bargaining units.

Coast CCD - The district was one of four community college districts with funds in the in the Orange County treasurer's investment fund, which went bankrupt. The district had $7 million in the fund and has been told it will be at least three months before progress is made on determining the fate of that money. The district is considering the option of joining with other special districts, including K-12, to form a committee to look after their joint interests in this affair. In the meantime, future monies will not go through the office of the county treasurer, but directly into a state fund. (Staff interview 12/12)

College of the Canyons - The city of Santa Clarita will spend $15,000 renovating a college athletic field and another $7,000 a year in maintenance as part of a joint use agreement. (Los Angeles Daily News 11/15) Seismic reinforcements added to plans for a library and fine arts center at the college caused the lowest construction bid to come in at $11.9 million, which is more than the $10.3 million estimate. The state chancellor's office agreed to provide about two-thirds of the extra funding and, in return, the college will pay $300,000 for seismic work out of its reserves and be reimbursed by the state later. Decorative elements such as a fountain, library shelving and landscaping will be sacrificed. (Los Angeles Times 10/21)

Columbia College - Headcount has held steady this semester at more than 2,400 students, but the college is conducting a survey in two local newspapers to help ensure it maintains that level by being responsive to community needs. The survey asks for suggestions for expansion or decreases in the types of courses and inquires about the respondents' receptiveness for taking courses on cable television. Three full-time instructors will be hired in the fall of 1995 to replace departed faculty and consolidate positions now being taught by part-time faculty. (Union Democrat 11/11, Staff interview 11/22)

Citrus College - The college has reduced costs about $2.5 million in its $25 million budget. Increased expenses such as salaries, benefits and utilities made the cuts necessary. The college cut seven faculty and 30 nonteaching positions. The budget for supplies, equipment, travel and maintenance has been reduced. (Highlander Newspapers 10/6)

Contra Costa CCD - In cooperation with PG&E, the district has saved 2.5 million kilowatt hours in the last four years. More than 30 buildings have been retrofitted with energy-efficient equipment reducing energy use by up to 25% a year. (PG&E presentation, Community College League of California convention 11/18)

Cuesta College - The 21-member planning and budget committee has embarked on a six-year-long process for major review and revision of the College Plan. / The baseball team will raise additional funding support by selling Christmas trees. (Campus Communicator, staff newsletter 10/94) Partly for budget considerations, the swimming pool will be shut down from December through Jan. 23 and then open only on weekdays until the spring. / The foundation is encouraging staff members to pledge cash donations through payroll deductions. (Campus Communicator 12/94)

Cypress College - To assist in student recruitment of Hispanics and aid in retention, the college will become the 28th in the state to add the Puente Project mentorship program. (Los Angeles Times 11/11)

DeAnza College - The college has produced in its schedule of classes an application for admissions which can be scanned, along with a return envelope. The printing company helped the college produce a form that was easy for applicants to fill out and return and enabled the admissions office to automate the inputting of date once the application were received. More than 2,000 applications were returned in this format. Some applicants sent notes with the application, applauding the new process. Admissions

staff was pleased because the process reduced the time and expense of sending out applications by mail to those requesting them. (Schedule printer 10/6)

Foothill-DeAnza CCD - Over the past two years, the district has made $5.5 million in cuts, mostly in personnel, including eliminating more than 70 positions through layoffs and attrition. Although more than 80% of the reductions have been nonfaculty positions, there are no longer any full-time instructors in geology and nursing at DeAnza College. So far, DeAnza has lost about 33 staff members, compared to 26 positions at Foothill. The district office eliminated 12.5 positions. Allowing the use of reserve funds to clear most of an accumulated $3.1 million deficit, the district approved a $109 million budget. The district has not negotiated salaries yet, which is a budget factor every year as every 1% salary increase represents about $750,000. (Cupertino Neighbor 9/29, Sunnyvale Sun 10/5)

Imperial Valley College - To finance a new museum, the college's museum society is proposing that donors make ten-year pledges. Family pledges are requested at $2,000 and the suggested donation from business and industry is $5,000. Donors will be notified each year of pledges, payments and balances. Successive units of the museum will be built as income allows on a pay-as-you-go basis. The society has $90,000 in its building fund now. (From Idea to Reality brochure)

Irvine Valley College - The foundation has a $250,000 goal in cash and in-kind contributions to keep the college current in computer information technology. By setting a $100,000 goal for endowed gifts, the foundation hopes to build on the progress of its planned giving program. Last year, the foundation raised $60,000 for student scholarships. (Issues staff newsletter 9/94)

Kern CCD - The board approved a budget of $57,762,628, including more than $1 million in legislative relief after a mid-year property tax shortfall. The bulk of the revenue is from local sources - $40,847,302. That represents an increase of almost $6 million over last year, much of it coming after the district transferred about $2 million from bookstores and cafeterias to the general fund. It was the first time that the district used funds from campus organizations to balance its budget. Income from bookstores and cafeterias is expected to top $3.6 million this year. (Bakersfield Californian 9/2)

Las Positas College - The college budget committee is completing development of assumptions for planning its 1995-96 budget. The Follet Corp. has been contracted with to operate the college bookstore and is completely furnishing a renovated building on campus where it will move the existing operations. The success of this effort has caused the college to look into a similar operation for printing services. Potential vendors are making presentations on campus to try and win the college's printing operations contract. Previously, the college was billed for printing services by the district's other college, Chabot. Las Positas hopes to have a printing arrangement set up by May.

Long Beach City College - Trustees have passed a budget that will slash about 270 courses in January. Classes will be eliminated "across-the-board," including business, mathematics, art and history. The college is offering about 3,000 courses this semester. Officials will reduce the number of part-time instructors next semester. About 10 unfilled non-teaching positions have also been eliminated. The $54.8 million budget, which is below last year's $55.7 million spending plan, includes money for six additional instructors. The college will also have to delay plans to revamp the science building and buy new equipment for the art building because of the failure of Proposition 1C. (Los Angeles Times 10/6) In the past three years, part-time faculty have dropped from 550 to 514, a 6.6% decrease. (Long Beach Press Telegram 11/4) A foundation committee raised more than $500,000 for the new music, radio and television multi-production facility. (Dedication brochure 10/21)

Los Angeles CCD - The board of trustees adopted a new policy to require qualified law firms to compete for legal work by making fixed-price bids to handle cases. The district spends $6 million annually on legal expenses. (Los Angeles Times 11/23) The district's $150,000 spring student recruitment campaign will include $36,000 for a 6 month campaign with 90 moveable billboards. The 5'x11' billboards will be customized to feature the most local of the nine campuses. The 8-week radio campaign will focus on commute hours. (staff interview 11/18) New chancellor Neil Yoneji is credited with helping trustees cut costs to keep the district solvent when he was the top fiscal officer.

He engineered a headquarters building swap last year that enabled the district to save money. The board president said Yoneji was selected because he was the best suited to help the district through tough fiscal times. (Los Angeles Times 9/9)

More LACCD - Under the early retirement plan for faculty adopted by the board of trustees, 43% of the district's full-time 1,683 tenured faculty members - those 55 or older - would be eligible for the incentive. Estimates are that up to 300 of the 719 eligible teachers, about 18% of the total faculty, might accept the offer. Under the plan, those eligible would have an extra 7% of their final basic salary added to their retirement pension in a lifetime annuity. The district could save about $20 million over 10 years if 165 instructors retired and the district replaced 75% of them with full-time instructors, filled 12.5% with part-timers and left 12.5% vacant. (Los Angeles Times 11/24)

Los Rios CCD - The district is seeking to increase the $1 million it receives from the private sector in funds and equipment for vocational programs. Automotive technicians are being trained for Toyota at American River College and similar classes for Ford and General Motors are offered at Cosumnes River College. At Sacramento City College, students learn recreational vehicle repair in classes underwritten with $250,000 in materials and supplies from the Recreational Vehicle Industry and Dealers Association. (Sacramento Bee 11/14)

College of Marin - The district has a backlog of $7.7 million in repair jobs, dating back to 1979. Unfortunately, the state awards funds for repair projects on a "deferred maintenance" basis, which means 50% of the cost. The district has been able to come up with $200,000 for this year so that, if the state matches it, there will be $400,000 for repairs. The state has accepted as a deferred maintenance item repair of the Indian Valley Campus pool, but the college will still have to come up with $150,000. Other top priority items include seismic retrofitting of library shelves, air conditioning replacement and reroofing. (Pacific Sun 11/6)

MiraCosta College - The governing board has approved a policy giving the president of the Classified Employees Association 50% release time to participate fully in shared governance. Included is four hours release time per month for Classified Executive Council representatives and eight hours per month each for the vice president and treasurer of the council. The college does not have collective bargaining and the Classified Employees Association represents interests of classified employees in the shared governance structure. Three new buildings housing math, foreign language, science, drafting and writing labs will open in the spring semester, paid for with $8 million in 1992 Proposition 152 funds. (Staff interview 12/15)

Mission College - A shopping center and a golfing complex will be built soon on unused land west of the college. A long-term lease agreement with an independent contractor allows development of the 24-acre parcel adjacent Highway 101 on the northwest corner of the campus. Another 6.5-acre parcel, located near the college entrance, will also be leased in the near future. Since the larger parcel was first leased in 1987, the vacant land has generated about $6 million. (West Valley-Mission Today, fall 1994 issue)

Modesto Junior College - A restructuring committee presented a proposal to the College Council which, in conjunction with the president, developed a plan which has been submitted to the chancellor for approval. It is designed to save about $16,000 annually. The plan includes not filling one vacant administrator position (director of administrative services), title changes and moving departments under different authority. (Staff interview 12/12) More than 150 students and parents attended a three-hour conference to encourage local African-American students to enroll. (Modesto Bee 10/16) An average of 90 to 100 students are signed up for each of 11 telecourses, offered on local public access television. (Modesto Bee 12/17)

Monterey Peninsula College - When nearby Ft. Ord was shut down last year, it meant the end of 30 eight-week satellite classes which drew 1,300 students per cycle in 1992-93. The district had a 17% drop in headcount from 6,400 to 5,400 - instead of a potential 30% decrease - because the college became active in developing instructional agreements and contracts. The college has applied for land for a satellite campus on the former Army base and is negotiating to administer a peace officers academy there. (Community College Week 11/21)

Moorpark College - The college has experienced a three-year headcount decline of 11%. However, seats in math, English and science were at or above capacity this fall. Math classes were 104% full and English classes were 101% full. Science courses were up to 95% full. The humanities/social science building was in use from 7 a.m.-10 p.m., and 8% of the student population was taking foreign language classes. (Ventura Star Free-Press 9/9, Los Angeles Daily News 8/29)

Mount San Antonio College - The college has managed to maintain all its classes and keep a balanced budget despite state cuts, but this has meant taking $10 million from its reserve since 1991 to do so. The college will need another $6 million for 1995-96, which would completely deplete its reserve. (Los Angeles Times 9/29) Cuts meant losing 30 of 311 teaching positions. Reductions have also been made in supplies, utilities, travel and conferences. Reserves are down to 8%. Reserves were at 32% in 1991. (Highlander Newspapers 10/6) The foundation has committed to an $800,000 project to support construction of a performing arts center. In its last major campaign, it raised $400,000 for the aeronautics program. The foundation has approved development of a community awareness program to highlight the college's fundraising needs. (Board Briefs staff newsletter 9/94)

North Orange CCD - The district borrowed $50 million and had invested it through Orange County when bankruptcy was declared. The county has set aside apportionment money and property tax revenue for school and community college districts and those entities have formed a committee to represent their interests. The four Orange County community college districts may also work together on related issues, including exploration of legal recourse. (Staff interview 12/13)

Ohlone College - A piano manufacturer will lend 14 new pianos to the college next semester in exchange for permission to use the Ohlone name in advertisements. Under the agreement, Ohlone can control the content of the ads, which are intended only to announce the sale of the loaned pianos after the music department has used the instruments for nine months. The agreement urges Ohlone to print acknowledgments on concert programs, fliers, calendars and posters. (San Jose Mercury News 12/5)

Pasadena City College - The college has eliminated 225 class sections, nearly 10%, over four years and rely heavily on budget reserves to offset government funding reductions and avoid budget deficits. (Los Angeles Times 9/29)

Peralta CCD - Peralta Planning Project task forces have spent two years studying the areas of instruction, technology, student services and administrative structure. The outcome resulted in 150 proposals designed to help the district curb administrative costs while continuing plans to expand educational programs. The board has directed the chancellor the create two new administrative models by the board of trustees: one that refines the current four-college network; the other that merges the four campuses instead into a single-college system. Any change would only be made after public hearings. (Alameda Times Star 11/1) A shared governance summit will be held Jan. 10 to look at options for academic and institutional restructuring. Merritt College has an acting president and no decision has been made on filling the soon-to-be-vacant CEO position at the College of Alameda. (Staff interview 12/14)

Porterville College - The new president, Bonnie Rogers, plans to look at grants to help solve fiscal problems and ask local businesses to help sponsor joint programs. (Fresno Bee 9/4)

Rancho Santiago CCD - The district had an estimated $15 to $17 million in the investment fund when the Orange County declared bankruptcy. The board is not making plans for drastic cuts, but has asked the administration, working with employee groups, to consider all options. (Staff interview 12/13)

Riverside Community College - College and community leaders have joined together in a series of retreats throughout the Riverside CCD to develop and implement strategies to support the economic recovery of the Inland Empire. The college is strengthening "faculty-to-faculty" relationships and student counseling programs to improve the transfer relationship with UC Riverside. / Reducing costs to students is stressed in the programs: a full-time student at RCC would pay about $832 per academic year, while at UCR the cost is $4,300 in fees. / All three Riverside CCD campuses are inviting parents

and high school students to attend "College Nights" in January. (RCC Reports staff newsletter, 10/94)

Sacramento City College - The demand for vocational classes is high. There were 108 applications for 35 slots in this year's physical therapy program. The program is paid for with a $56,000 grant from the Hospital Council of Central California. It put up the funds because of a shortage of qualified physical therapy assistants available for its member hospitals. (Sacramento Bee 11/14)

Saddleback College - The Budget Committee has made a recommendation that no additional faculty members be hired for the 1995-96 fiscal year. The Dean's Cabinet, however, is recommending that the college hire eight new faculty members. / The budget committee has been pared from 18 to 7 on a recommendation from the committee itself, which contended last year that its size made it too "cumbersome." The new format - approved by all campus governance units - gives greater authority and responsibility to the committee in making recommendations to the college president, who discusses the recommendations with the President's Council. (Beat, staff newsletter December & November issues)

Saddleback CCD - The district may have lost anywhere from $400,000 in interest to $21 million in the Orange County bankruptcy. In a special meeting, the board of trustees authorized the district to send its funding to a state treasury fund instead of Orange County. In a shared governance approach, the district is developing scenarios to deal with possible outcomes as it learns the extent of its loss. (Staff interview 12/12)

San Diego CCD - Regional cooperation of the eight campuses in a marketing campaign features heavy use of cable television and Metro Traffic Control on 40 radio stations. Last semester, the colleges began a "glitch free" telephone registration effort. (Staff interview 10/27)

City College of San Francisco - One thing that hurts CCSF in the competition for capital outlay project funding is that a space inventory has not been updated in 20 years. The college is addressing this by having the original floor plans of all CCSF buildings converted to Auto CAD files. (City Currents staff newsletter 10/3) The AFT local, which represents most faculty, is asking for a 2% raise, retroactive to last July, with an additional 2% raise in January, 1995. (The Guardsman 11/16) Staff members are being encouraged to include the foundation in payroll deductions during the annual charity campaign. (City Currents 12/5)

San Joaquin Delta College - The projected state property tax/enrollment fee deficit which has risen from 1.91 to 3.5% means the college budget will further reduce college revenues by $600,000. The budget already had a $1.1 million operating deficit, although a reduction process is underway, including a board workshop. (Delta Staff Notes 12/12). The administration and those in the bargaining unit for nonteaching staff have agreed on a plan which will, at least temporarily, avoid institution of a hiring freeze, which the board could consider next year. A proposal had been made to begin a freeze and continue it through next February, when decisions will be made by the board about reductions in programs, services and staffing which may be necessary to address the budget deficit. Staff members will still be recruited, but those applicants selected will be informed of the possibility of a staff reduction in February. The applicant will be given the choice of accepting the position and assuming the risk of layoff, or delaying acceptance until after staffing decisions have been made. In those cases where a delay is requested, a substitute would be hired. (Delta Staff Notes 10/10)

Santa Barbara Community College - The college's loss of anticipated revenues has been $1.5 million over the past two years. This year, the college was notified that state revenues were below projections and the college took a $713,000 hit in its budget. (Santa Barbara News Press 9/6)

Santa Monica College - The board of trustees granted a 1.5% salary increase to managers retroactive to Sept. 1. The raise applies to academic and classified managers, classified confidential employees and non-merit classified employees. The action parallels the increase approved for faculty members. Meanwhile, the administration is in negotiations with classified employees, who are seeking a 3.5% raise. (Missed Information staff newsletter 10/13) The copy and fax service offered at the Media

Center experienced a 10% increase in gross sales for fiscal year 1993-94 over the previous year. The operation, which opened in the spring of 1993 to generate funds for the college, provides self-service copiers, color copying and fax service. (staff newsletter 11/21)

Santa Rosa Junior College - PG&E incentive programs have helped the college earn more than $300,000 in energy efficiency rebates while improving the classroom environment with lighting retrofits and the use of an energy management system. (PG&E presentation, Community College League of California convention, 11/18)

College of the Sequoias - Through his own volunteer efforts, the baseball coach has obtained funding to enclose the ballpark, add new fencing, enlarge dugouts and add two hitting cubicles. His wife runs the concession stand. He figures the $8,000 price tag would regularly have cost about $13,000. At least one supplier has waived payment until the team can raise the funding. The coach hopes to add lights for night games, when crowds would generate more ticket sales. (Inside COS staff newsletter 9/94)

Sierra College - The donation of 40 acres at the gateway to a proposed development in the city of Lincoln could result in a satellite campus of Sierra College being located there. Already on the drawing board is a Sierra satellite campus on 100 acres in Grass Valley. The college is seeking state assistance to bridge the $2 million gap between the $10.8 million available and the low construction bid. (Sacramento Bee 11/4)

Solano College - The college superintendent/president is considering fiscal solutions such as fee-based training classes for business and increased support from the community through donations, parcel taxes or bonds. More than a dozen full-time equivalent classified positions were cut from this year's budget to bridge a $1 million shortfall in state revenue. (Vacaville Reporter 10/10)

Southwestern College - The college has begun the SWC InfoLine, which carries 145 messages about college student services, including admissions. Additional messages will be added next semester. The InfoLine is a free automated telephone information service available 24 hours a day. Directories for InfoLine are available at local libraries, chambers of commerce and the local Sears store. (Chula Vista Chamber News 10/94)

Ventura CCD - The $59.6 million budget is $3 million short of what the district spent a year ago. The spending plan had counted on the district receiving $800,000 from the rejected legislation that would have reinstated funding lost to sinking property values. (Los Angeles Times 10/4) Enrollment has dropped more than 14% since 1992 at the district's three colleges, but has nearly held steady since last year. This year, the number of students registered is down 1.45% compared to last fall. But the number of full-time students also dropped from 8,818 to 8,792 this years. Oxnard College had the largest three-year decline, 17%. Ventura dropped 16% and Moorpark dropped 11%. (Star Free-Press 9/9)

Victor Valley College - The college is considering a range of cost-cutting options, including staff furlough days. The budget is down to the 1991-92 level of $14 million after $1.6 million was cut from this year's budget. (Staff interview 11/1)

West Valley-Mission CCD - The district was forced to cut more than $5 million from its 1994-95 budget of $62 million. Factors prompting the reductions included the increasing cost of health premiums for staff and a decrease in college reserves. New funding sources are being sought through stepped efforts at grant-writing and increased fund-raising in the public and private sectors. The district formed a fund-raising foundation this fall, including participation from a former president and publisher of the San Jose Mercury News. District libraries have begun an "Adopt A Book" campaign. Library books and subscriptions average about $50 and any donation of that amount or more will result in the donor's name or business being inscribed in the volume. A donation of ore than $250 will get the donor's name engraved on a library plaque. (West Valley-Mission Today, fall issue)

Yosemite CCD - The district's $37.2 in expenditures predicted for 1994-95 is more than $1 million less than the $38.1 in expenditures in 1991-92. The district is promoting commercial development on 81 acres of land on its West Campus to raise revenue for instructional programs. (Modesto Bee 12/4)

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Maintenance Fund Shrinking

According to Dale Clevenger, facilities planner for the California Community Colleges, 10 years ago the state had $15 million in its maintenance cache to manage $35 million worth of requests for funding from districts. This year, it had only $8.6 million to dole out to the $95 million in requests. Two current priorities are asbestos removal and removal of architectural barriers to the disabled. (Pacific Sun 11/6)

Community College League Establishes Financing Program

The Community College League of California has established a new financial services program for colleges. It will help colleges secure financing for facility and capital improvements, equipment and cash flow needs. The first service the League will offer is a Tax Revenue Anticipation Notes (TRANs) program to assist colleges with cash management. Delta College issued $2.5 million in TRANs in 1994-95 to meet its cash needs and will review the CCLC program if they are needed in 1995-96. The California School Boards Association already has a statewide pool available for schools and community colleges for the issuance of TRANs. (Delta Staff Notes, Delta College staff newsletter 11/7)

How Out-of-State Community Colleges Are Coping

Cochise College - The trustees have committed to a $4.8 million construction, renovation and remodeling project for this college in the Sierra Vista - Fort Huachuca area of Arizona. The project is financed through $1.8 million from funds saved for capital improvement and from a $3 million certificate of participation, to be repaid from a $1 per credit hour increase in tuition, earmarked for the payment of this 15-year obligation. Donors can have facilities named for them such as the proposed library atrium ($100,000) and science building laboratories ($10,000 each). (NCMPR District VI Conference 10/27)

Maricopa CCD - Enrollment fees have gone from $3 per unit in 1981 to $32 today. Enrollment fees for nonresidents are $154 per unit, credited with keeping the number of students in that category to .5% of the student population. (Staff interview 10/27)

Parkland College - When Chanute AFB in Rantoul, Illinois, shut down last year, the college lost headcount of more than 1,000 from a high of 9,500 in 1991-92. The decline in enrollment has been due to workers moving out of the area. More than 40 classes had been offered at the base. Now, the college is trying to revitalize its base presence by promoting the training services they could provide to companies who are considering locating there. (Community College Week 11/21)

College of Southern Idaho - In a ten-year campaign, more than $1.1 million in scholarships and $600,000 in capital projects has been raised by the college foundation. Currently, the foundation is conducting fundraising for scholarships, increases in the library collection and an addition to a campus museum. (CSI Foundation campaign mailer 11/24)

Yavapai College - The foundation for this college in Prescott, Ariz. has guardianship of documented future gifts pledged to the foundation of more than $1 million. It is raising $70,000 in donations to construct a sculpture garden on the campus. Solicitation materials assure that donors to the garden project, "will be permanently recognized in a tasteful manner to complement the ambiance of the area." (Staff interview 10/27)

California State University

Fees Go Up 10%, But Trustees Will Seek Legislature's Help

Trustees approved a 10% fee increase for next year's undergraduates, but they voted to try to get the money from the Legislature first. Under the 1995-96 fee schedule, undergraduates in the 20-campus system will pay $1,740, up from $1,584 this year. An additional 5% charge raises the fee to $1,830 for graduate students. The board requested a $1.69 billion budget for the coming year, 9.4% over this year's allocation and roughly the same funding level as the 1990-91 academic year. (San Jose Mercury News/AP 10/21)

Fall Enrollment Decreases 2%

The CSU's 20 campuses reported fall enrollment at 319,394, down about 2% from 325,639 in the fall of 1993. The number of full-time equivalent students is down about 1%, from 247,513 in the fall of 1993 to 244,812 this fall. About 70% of that decline occurred at Cal State Northridge, which was damaged during January's strong earthquake. CSU had been expected to post enrollment growth this year for the first time since 1990. Despite the slippage, officials are optimistic they can come close to the year's enrollment goal of 250,000 full-time equivalent students.

How Campuses Are Coping

Fresno - The college saw enrollment drop 4% , from 18,017 in the fall of 1993 to 17,294 this year. (Modesto Bee 11/8)

San Jose - Just two years after denying enrollment to as many as 4,000 applicants, the university is using radio spots to welcome new students. The admissions and records office has contributed $30,000 to a student recruitment campaign that will include advertising on television and radio stations as well as in newspapers and magazines. Between 1991 and 1993, SJSU cut 804 class sections, eliminated 229 full-time positions and dropped 2,800 students. The goal is to regain enrollment capacity , growing from 18,600 to 23,000 in the next 10 years. (Santa Cruz Sentinel 8/22) The new president, Robert Caret, raised nearly $10 million in his last five years as provost at Towson State University in Maryland. (San Jose Mercury News 12/19)

Stanislaus - Enrollment is up 3.4% over the fall of 1993, exceeding by 77 students its 5,800-student enrollment goal. (Modesto Bee 11/8) In the 1992-93 academic year, 10% of Stanislaus State borrowers defaulted on their student loans. (Modesto Bee 11/29)

University of California

Regents Seek $145 Million Budget Increase

The UC Board of Regents approved a preliminary budget that seeks an increase of $145.4 million in state funding to stave off student fee increases and halt an exodus of experienced professors. The amount is nearly four times the size of the $38 million budget increase granted the university system last year, its first funding increase in four years. The proposed budget of $2.7 billion includes funds to hire 120 new faculty members and increase faculty salaries 5%.. (Los Angeles Times 11/19)

UC's Fee Bite to Get Smaller

The state controller's announcement that the so-called state budget "trigger" will not have to be pulled this year means the UC regents will make good on a summer pledge not to raise fees more than 10% this year. In January, the regents raised fees 18%, or $620, this year. But under pressure from legislators, who were upset with the university for raising fees while giving administrators controversial perks, the regents decided in July that they would lower the increase to 10%, or $345, if the state budget picture improved enough to avoid midyear budget cuts. (San Jose Mercury News 11/16)

How Campuses Are Coping

Berkeley - Berkeley raised $110 million in gifts and grants last year and its current campaign is aimed at raising $1 billion by the turn of the century. (Los Angeles Times 11/14)

Davis - Professors are voting in December on whether to stop a process for equalizing faculty salaries betwween men and women. A student found that 74% of female faculty earn less than male colleagues who have the same amount of experience. A backlash against the administration's plan for gender pay equity has forced the Academic Senate to put the issue to a mail ballot with 1,972 faculty members eligible to vote. Balloting ends Jan. 11 (Modesto Bee 12/18) The new chancellor is unable to move into his official residence because it needs extensive repairs. The cost of renovating the 58-year-old house range from $345,999 to $924,692. The cheapest alternative is to spend $130,035 to upgrade the home so it can be sold. It is appraised at $518,000. (AP/Modesto Bee 10/18)

Irvine - The chancellor has issued a restructuring proposal that includes: closing the comparative culture program; folding interdepartmental programs, such as Asian American studies and Chicano/Latino studies into other departments; considering the closing of the physical education department; and keeping open the education department. She does not expect to cut the intercollegiate athletics program, but said that cuts in student services would depend on what students tell her this year. (Los Angeles Times 9/19)

Los Angeles - Last month, UCLA announced that it had received $95 million in gifts and grants last year. (Los Angeles Times 11/14)

San Francisco - A state audit said UCSF falsified time sheets in order to compensate 47 instructors at a higher level of pay after a community college backed out of a contract to provide space and hire instructors for paramedic training. The university disputes the charges. (Hayward Daily Review 11/23)

Private Institutions

Harvard - The university has opened a fund-raising campaign to add $2 billion to its endowment. (Los Angeles Times 11/14)

Loyola Marymont - The university is about to open a fund-raising campaign to raise $128 million (Los Angeles Times 11/14)

Pepperdine - This fall, Pepperdine launched a major fund-raising effort with a goal of $300 million in new contributions. (Los Angeles Times 11/14)

Pomona College - It has been 40 years since the college began a plan in which donors turn over their assets to the school and in return receive an income for life as well as major tax deductions. When the donor dies, the money reverts to the school. (Los Angeles Times 11/14)

Stanford - Last year, Stanford raised $221 million in gifts. The office of development established an international division 3 1/2 years ago. About 8% of all the money raised by Stanford last year came from the Far East. (Los Angeles Times 11/14) Trying to shake off a four-year scandal that forced the resignation of its president and generated adverse national publicity, the university agreed to pay $1.2 million for overcharging taxpayers for research costs. Stanford allegedly overbilled the government from 1981 to 1992 for things such as the depreciation of a yacht, fresh flowers and antique furniture. It falls well short of the original $200 million figure government auditors said Stanford owed. (San Jose Mercury News 10/19)

Out-of-State

Arizona Regents to Offer Early Guess on Tuition

Tuition for students at Arizona's three universities will be tentatively set in January to help students budget their education spending. The regents voted to make a preliminary decision in January, then a final decision in April, after the Legislature has told the universities how much operating money they will get from the state. University presidents opposed changing the timetable for setting tuition, arguing they have to know how much money they are going to get from the state before they can make a sound decision on how much tuition should be. (Arizona Republic 10/29)

New Mexico May Offer Two Free Years to Community College Graduates

Those who earn associate in arts degrees at New Mexico community colleges may soon receive two free years at the University of New Mexico. The new university president said that starting next year, the university expects to offer two-year tuition scholarships to any student who earns an AA from the university's three branch campuses. Money for the scholarships will come from interest earned on a $1.5 million endowment the Legislature appropriated this year. This fall, 209 students transferred to the university as juniors. Tuition at the university is $1,884 a year. (Chronicle of Higher Education, 11/16)

Notable

CPEC Draft Report Recommends Reform

A combination of budget cutbacks, increasing competition for scarce tax dollars and the addition of a potential 500,000 more college-bound students threatens to, "create a crisis of unparalleled magnitude for California's colleges and universities," according to a draft report by the California Postsecondary Education Commission. The report recommends 30 reforms in higher education, including a call for revision of the state constitution to remove the limits placed on annual property tax revenue increases and government expenditures imposed by Proposition 13 and Proposition 4. By 2003, the number of California's potential college-bound students will grow by half a million, to 2.2 million. It will be fueled by a 22% jump in high school graduates. (Sacramento Bee 12/15)

Community Colleges Should Consider Land Management

"Some of the current fiscal pain of your college or district may be alleviated by acquiring, developing and managing land assets," according to Glenn Gooder. Having income separate from public funding, he writes, "may be the only way California community colleges can rise above the poverty level in the foreseeable future. Land asset management provides a special reward for those who believe that local control of education is the most responsive and most effective kind of education. Districts should develop and manage land assets so that they remain free of state acquisition or control: (Foundation Development Abstracts, September newsletter of the Network of California Community College Foundations)

College Fees and Student Debt Rising

Student borrowing in California is at an all-time high. It climbed from a record $1.2 billion for the 1992-93 school year to $1.68 billion for 1993-94, according to the California Student Aid Commission. Average college costs nationwide between 1980 and 1990 increased more than 111%, but state grants increased by 92%, according to the American Association of State Colleges and Universities. (San Francisco Examiner 10/10)

Fund-Raising Colleges Target the Aging Rich

Fund-raising at colleges will be in high gear for the next 20 years or so because the timing is right for an aging segment of society to be parting with its money. Demographers say that a huge amount of cash, in excess of $5 trillion and perhaps as much as $10 trillion, will soon begin changing hands from one generation to the next in

the United States. The nation's colleges are angling to get a piece of that very large pie. Their prime target is wealthy people without children. Giving to education ranks second to religion as the major source of philanthropy in the country. Last year, charitable donors gave more than $15 billion to education. (Los Angeles Times 11/14)

A Word About 'How Colleges Are Coping'

This is the 18th in a series of reports which examines how California colleges and universities are coping with difficult economic times. It is based on news accounts, correspondence, conference presentations and interviews, with sources noted at the end of each entry. This report is prepared by Kim Huggett, director of public information and marketing for the Chabot-Las Positas Community College District. For further information, call, write, Fax or E-Mail through Internet:

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How Colleges Are Coping

By Kim Huggett
Chabot-Las Positas Community College District
March 1995 • No. 19

Allan Hancock College - The work of the Restructuring Task Force and its subcommittee, the Instructional Review Team, is now being evaluated by all college constituents. The task force will now identify priorities for review of processes that were singled out by the team and develop a review procedure. / Academic deans and department heads have devised a way to streamline class schedule production. / The college has hired an executive director for the foundation from Cabrillo College, where she saw assets go from $1.2 million to $3.3 million in her seven years. She expanded Cabrillo's foundation programs by 400%. (By The Way staff newsletter 1/31)

American River College - The college budget committee has developed funding priorities, but no major cuts have been necessary this year. To maintain its enrollment numbers, the college sends by direct mail a tabloid to 200,000 residences listing semester courses as well as a separate schedule listing classes at its three off-campus centers. Students can apply and register at the centers, one located at an Air Force base and another at a high school. (ARC mailers 1/19, staff interview 3/3)

Cabrillo College - The college is preparing for $925,000 in budget cuts in the next fiscal year, the fifth consecutive year of reductions. The college cut about $900,000 this year from its $29 million budget. In the last several years, Cabrillo has cut its budget without layoffs. Departments have been asked to prepare lists of possible cuts to submit to the administration. (Santa Cruz Sentinel 12/6)

Canada College - Trustees are studying a proposal by a local housing coalition to locate 100 affordable housing units on five acres of surplus college land. In exchange for the sale or long-term lease, the developer would build a child care center on the campus which could serve students and be a lab for the early childhood education program. A private school has expressed an interest in another parcel. (San Mateo Times 1/26)

College of the Canyons - The college has broken ground on a new library and a fine and applied arts building, but needs to raise $300,000 - on top of $12 million in state funding - to pay for landscaping, specialty lighting for studios and other equipment. The college's annual scholarship golf tournament, run by the foundation, raised $25,000, surpassing the goal by $5,000. There were 12 corporate sponsors. (The Bottom Line staff newsletter, January issue)

Chabot College - The student government voted to spend $5,000 to buy enough micro slides so that the college could open a third organic chemistry section next fall. The students also purchased video equipment for the mass communications program. Student government earns about $108,000 a year through a twice-monthly flea market, the campus game room and bookstore co-curricular funds. (Hayward Daily Review 1/22) Six faculty positions will be funded and filled for fall, 1995. Work on prioritizing the spring 1996 position requests has begun. / A new mid-term progress report, aimed at students "at risk," will alert students of their academic status. (Hot Sheet staff newsletter 1/26) The college has not restarted the swimming team it cut four years ago when pool repairs were made, but it is renting out the renovated facility to three high school teams. (Hayward Daily Review 1/24) The college is developing a new fee schedule for facility reservations which updates rental fees.

Chabot-Las Positas CCD - The district's auditing firm reports that unfunded liability of lifetime health insurance for certain employees is currently estimated to be $23 million. The district would need to contribute $3,156,000 per year, starting in 1994-95, continuing for the next 30 years to fund the unfunded present liability. Through collective bargaining, the plan was established whereby the district pays the cost of health insurance premiums to these retirees for life, applicable for classified employees hired prior to December, 1984 and certificated employees hired before April, 1986. In the last fiscal year, the district paid $671,926 benefits for currently retired employees. The chancellor calls this debt, "the biggest problem facing this district." / District

administrators have been asked to prepare 1995-96 budget proposals which are no greater than this year's, and to prepare for a deficit of 5%.

Coast CCD - The Orange County Board of Supervisors has offered to reimburse the district for 77% of pre-bankruptcy funds, with an additional 13% reimbursed via promissory notes which will be redeemable by June 30, 1995. These funds, which total a 90% reimbursement, will be available 40 days after a resolution by the supervisors is adopted. The remaining 10% of funds will be held as a subordinate debt. (Coast News board summary 2/15)

Coastline Community College - Twenty-five percent of the college's 16,000 students are enrolled in telecourses, offered through KOCE, a station run by Coast CCD sister campus Orange Coast College. The station could lose its annual $940,000 contribution from the Corporation for Public Broadcasting if Congress votes to cut off that agency's funding. The district supports 26.5% of the station's operation with $1.34 million annually from its general fund. Since 1987, more than 60,000 people have taken "telecourses" through KOCE. (Staff interview 2/2, Los Angeles Times 2/12)

College of the Canyons - An intensive lobbying effort helped the college secure an additional $1 million to complete the financing for an $11 million new library and fine arts building project. The original funding falls about $430,000 short of the amount requested by the college in a budget proposal scaled back by the Department of Finance. Local business and civic leaders were joined by legislators in encouraging the Department of Finance to increase their initial allocation. (Los Angeles Daily News 12/20, Los Angeles Times 12/26)

Columbia College - Columbia was the only college in the region to report an increase in enrollment in the spring semester. Head count was 2,289 on the first day, up 14 from a year ago. Total units enrolled was down .5%. (Modesto Bee 1/19)

Cuesta College - Results of cutting the athletic budget by $31,000 over the last two years is that men's golf and tennis have been suspended and the men's basketball team wears uniforms displaying a sponsor's logo. Cuesta is believed to be the first college team in America to display a corporate logo. It charged Discovery Dining $5,000 for having the team wear an embroidered rectangle of less than seven square inches. The NCAA and NAIA prohibit the practice. Cuesta has also signed a 15-month contract with Cellular One of San Luis Obispo to sponsor the entire athletic program. (Modesto Bee 12/22) The local JC Penny Catalog Showroom donated a portion of its February sales - 50 cents for the sale of each catalog - to the college endowment fund. Continuous Process Improvement teams will be formed to review and recommend improvements in four areas: receipt of money, facilities scheduling, student applications and processing work orders. (Campus Communicator staff newsletter, January issue).

El Camino CCD - The new contract gives full-time faculty a 3.5% pay increase on schedule commencing Jan. 1, 1995. The three-year agreement also includes a formula that gives faculty 38% of any actual income that exceeds budgeted income, as long as the excess money exceeds $500,000. No changes in health benefits were made (faculty went onto PERS care about a year ago, saving the district at least $300,000). Layoff provisions were rewritten to include a severance pay and continuation of health benefits, based on length of service. Part-time faculty got additional stipend steps along with a 2% salary hike, effective Jan. 1. Over the three years, part-timers will get an effective raise of approximately 8.5%, taking into account the extra steps. Those who teach during the summer will see their pay change from a contractual rate to an hourly schedule. That will result in a net reduction in summer school pay of 45-55% for affected faculty. It took two years of talks to achieve the contract. Negotiations had gone to impasse in May. (California Federation of Teachers Perspective, February issue)

Fremont-Newark CCD - District trustees eliminated three college programs at Ohlone College, citing low enrollment, hard financial times and the changing role of community colleges. The 4-1 vote to drop air transportation technology, fashion merchandising, and landscaping and horticulture programs marked the first major cut since trustees eliminated the football program more than a decade ago. The move is expected to save $100,000, with half of the savings going to other classes. (The Argus 2/10) The district is seeking to cut as much as $1.3 million from the 1995-96 budget. The current budget

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is balanced only because of deficit spending, which won't be possible next year, according to college officials. A hiring freeze began Jan. 1. (The Argus 2/15)

Foothill-DeAnza CCD - A study group is considering proposals to consolidate the college bookstores, and other operations. Already underway is consolidation of the office of institutional research. Under consideration is the idea of consolidating payroll services for part-time staff. Other cooperative ventures involving shared resources include off-campus ESL programs, international student counseling and the art departments. Restructuring of the foreign language departments will be considered once program review is completed early this year. (Connections, staff newsletter, January, 1995)

Gavilan CCD - Options for the 1995-96 budget include: a freeze on faculty sabbaticals; elimination of programs; and a freeze on stipends, benefits, and salary advancement of all employees. (Gilroy Dispatch 12/13) An Institutional Effectiveness Committee has been formed to make recommendations on the future of instructional fields, including journalism, business and automotive trades. Faced with a $700,000 deficit, the district eliminated 27 of 101 nonteaching jobs. The trustees rejected a committee's recommendations that could have erased the deficit without layoffs. They included a pay cut during holidays, a temporary reduction of retirement benefits and the return of money from certain accounts to the general fund. (San Jose Mercury News 11/7)

Golden West College - The fifth annual meeting of the GWC Foundation featured the presentation of a $23,601 check from the student government to the foundation to be used for scholarships. More than 7,000 supporters and alumni receive the foundation's newsletter. (Local News 2/7) The annual College Day Feb. 22 was aimed at recruiting high school seniors and featured free admission, parking, tours, counseling and barbecue lunch. (Los Angeles times 2/8)

Kern CCD - The Kern County grand jury ruled that the district was operating within the Education Code when it transferred about $2 million from bookstores and cafeterias to the general fund last year to balance the budget. Income from the two sources is expected to top $3.6 million this year. (Staff interview 2/27) Under the new contract, all classified employees will receive a 2% salary increase immediately and a district budget analysis committee will begin meeting to determine if funds can be reallocated to provide an additional increase. At the same time, the district intends to reduce through attirion the total classified staff expenditure by $600,000 and will offer a retirement incentive. Qualified retirees will be offered $5,000 or a percentage of that amount proportional to assigned hours per week at the time the employee's letter of retirement is submitted. / The new faculty contract calls for a salary increase of 3% effective July 1, 1995, if the following conditions are met: the district budget task force identifies $2.5 million of on-going savings by May 1; the state general apportionment for the district is not less than $39.4 million. A retirement incentive is also offered. (Staff interview 3/3)

Lake Tahoe CCD - Employees have had no cost of living adjustment in four years. This year, the college has unfunded enrollment amounting to 50 students. State funding shortfalls have caused the district to hold back beginning some programs. Increased enrollment and decreased funding has meant larger classes. In 1988, the average class size was 12 students. In 1994 it is 19. (Tahoe Tribune 12/29)

Las Positas College - The student government contributed $10,000 toward the college's purchase of a van to transport students to off-campus activities such as athletics and forensics team events. / The college has issued a request for proposals seeking vendors to operate a reprographic center on campus. Currently, duplication is handled at the print shop of sister college Chabot, campus photo copiers and local printing firms. Duplication costs have increased 40% over the last fiscal year. / The counseling staff hosted a meeting with counselors from area high schools as an outreach effort to attract more high school graduates.

Long Beach City College - After making more than $3 million in improvements to Veterans Stadium, the college has netted $2.2 million in profits from events there, including parking lot fees. The college signed an agreement with the city in 1986 to lease the stadium and surrounding 53 acres for $1 a year for three years. The money for improvements came from an $8.2 million sale of nine acres of college land. (Long Beach Press Telegram 1/19)

Los Angeles CCD - The district spends about $75,000 a year on overseas student recruitment. The 2,500 foreign students contribute $7 million annually to the nine district campuses. Unlike fees charged to resident students, fees generated from out-of-state residents go directly into the district's general fund. (Los Angeles Times 2/12)

Merced College - A 9.8% drop in spring semester headcount, from 5,990 last spring to 5,405 this spring, was linked to the decrease in staffing at the air force base in neighboring Atwater. Castle AFB is scheduled to close in September. (Modesto Bee 1/19)

Merritt College - Improvements to student services and enrollment management efforts have lowered the cost per unit offered and resulted in an increase in FTES. (Staff interview 2/28)

Modesto Junior College - Over the past two years, the district has spent $160,000 to keep the college food services division afloat. Food services had $800,000 in sales last year, but needed a $70,000 bailout from the district. The district has considered the possibility of contracting for cafeteria operations, but the contract with the CSEA requires the union to approve such an arrangement. The only way the district could clear the union hurdle as a last resort would be to close the cafeteria for 39 months and reopen with a private firm. In January, food service employees were offered incentives to resign so they could be replaced with lower-paid, temporary, part-time workers, but none of the 12 accepted the offer. The district offered workers the opportunity for retraining by taking academic or vocational courses for free, but they couldn't guarantee them jobs at the college. Last year, one cafeteria management position was eliminated. (Modesto Bee 2/7) First-day spring semester headcount was down by 185 students compared with opening day spring semester enrollment in 1994. The number of closed sections was down nearly 17%. (Modesto Bee 1/19)

Monterey Peninsula College - Aggressive recruitment of new students may be responsible for generating enough revenue to get the college off a so-called "sick list" of colleges believed by the state chancellor's office to be in danger of fiscal problems. The college lost 12% of its student population two years ago due to fee increases and the closure of Fort Ord, where 1,200 students took MPC courses. The college's ending balance for the last fiscal year was $2.24 million, enough to give faculty and staff their first raise in four years. (Coast Weekly 12/15)

Moorpark College - The college is involved in a year-long effort of program review, including evaluation of courses in graphic arts and mass communications. An equine program and laser technology courses were dropped last year. Still in place is a department created 18 months ago which combined academic physical education courses with social sciences. Headcount is up 1% in the spring semester, with a high demand for university transfer courses. (Staff interview 2/28)

Mt. San Antonio College - The trustees approved borrowing $3.5 million through certificates of participation (COPS) to fund projects in a facilities master plan. Most of the COPS will be repaid under a five-year fixed-rate borrowing plan from the college parking fund. Projects include relocation of college soccer fields renovation and landscaping of three parking lots, purchase of a transphase tank for the student center, and $1.2 million for parking improvements. A parking fee increase of $50, to $30 for fall and spring semesters, will help fund the COPS plan. The difference between the best and worst case scenarios in the Governor's budget means the difference to Mt. SAC between a two-year deficit of $4.4 million and $10.6 million. (Board Briefs staff newsletter January 1994) Mt. SAC's waiting list for its nursing program stretches until 1997. In the 1970s, as many as 86 students could get into the department. Today that number is 24. (San Gabriel Valley Tribune 12/23)

Mt. San Jacinto CCD - Talks are underway which could result in allowing Chaffey College - which is under the state enrollment cap - operate a summer session at Mt. San Jacinto - which is over cap. The college is also studying an offer from UC Riverside to offer some upper division and/or graduate courses on the Menifee Valley campus this summer. In each case, MSJC would lease facilities to the other colleges. / Budget cuts include the student assistant position responsible for hanging letters on outdoor signs. Anyone who wants to use the signs must now hang letters themselves. (Communiqué

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staff newsletter 2/22) / Because of the state's fiscal condition, plans for the district's non-instructional projects (administration building, new student services center and child care centers on both campuses) as well as a physical education facility have been removed from the list of approved construction projects. (Communiqué 12/15)

North Orange CCD - The district has more than $80 million in Orange County's bankrupt investment pool, but no contingency plans have been made yet in case they are forced to share in the fund's estimated 27% loss in value. The loss could be as much as $23 million, or about a fourth of the district's annual budget. The district has responded to the crisis by maintaining a modified hiring freeze left over from four years of state budget shortfalls. And it adopted a modified spending freeze. Even so, it has filled the vacant president positions at two colleges. The district borrowed $56 million last year to invest with the county, repeating a process it first used in May of 1993. Its possible loss due to borrowing alone is $15.1 million. (Orange County Register 1/16)

Ohlone College - New United Motor Manufacturing Inc., the joint venture between Toyota Motor and General Motors corporations, has given $100,000 to the college performing arts center and is the center's first corporate donor. Individual donors have contributed more than $1 million to the arts complex, scheduled to open Oct. 21. Ohlone is seeking other donors to support arts programs for the $18 million center and will name facilities after those who make large donations. (The Argus 1/19)

Orange Coast College - The college operates KOCE-TV/50, which could lose its annual $940,000 contribution from the Corporation for Public Broadcasting if Congress votes to cut off that agency's funding. The district supports 26.5% of the station's operation with $1.34 million annually from its general fund. Since 1987, more than 60,000 people have taken telecourses through KOCE. (Staff interview 2/2, Orange County Register 1/20) Three yachts worth a combined $925,000 have been donated to the college's sailing program, which has more than 6,000 students a year. They are considered part of the $2.5 million raised in 1994 by the college foundation. (Los Angeles Times 2/1) The size of the class schedule will be reduced for a savings of $50,000. (Coast News, 2/15) The number of international students on campus has increased from 65 students in 1989 to 540 today, generating $2 million. (Los Angeles Times 2/12)

Palomar College - After a three-year wage freeze, a task force of three faculty members and three administrators has turned up money in the budget for raises next year. The trustees have approved using $700,000 for the wage increases, which should amount to 2% raises for all staff members. The specifics as to how each employee group chooses to allocate the money has yet to be negotiated. (Blade-Citizen, 12/19, Campus Communiqué staff newsletter 12/15) More than 1,500 students enrolled in spring courses televised on the local cable channel. (Staff interview 1/13)

Pasadena City College - This year's $105.9 million budget includes a general operating fund of $59.5 million and a reserve of $5.9 million. It was approved on the heels of news of a cut of $711,667 because of a projected shortfall from state property tax revenues. The budget includes salaries and benefits for 706.74 employees, a reduction from 721.34 positions last year. The reduction is due to not replacing employees who retired or resigned from their positions. The college consolidated a number of positions and chose not to fill others in an effort to reduce personnel costs. (The Colleague staff newsletter, November issue) The college will receive $3.2 million from a foundation to build a child development center. (PIO Internet message 2/8)

Ohlone College - A split board of trustees voted Feb. 9 to eliminate three programs because of low enrollment and a need to reduce a $1.3 million deficit in the $20 million budget for 1995-96. Four of the seven trustees voted for eliminating Air Transportation Technology, which has been offered for about 25 years; landscape and horticulture, which has been around about 20 years; and fashion merchandising, which has been offered for about a decade. Average class sizes in the three programs have dropped to about 10 students each, but the college average is 28.5. Cutting the programs could save about $150,000, a third of that to be funneled into other instructional programs. The reductions mean cutting two full- and several part-time faculty positions. (San Jose Mercury News 2/10)

Peralta CCD - The board decided to begin again the process of district restructuring, first opened a year ago. Meanwhile, both Merritt College and the College of Alameda are

operating with interim presidents. Options developed as a result of last year's restructuring efforts included operating the four-college district as a one-college, four-campus district. Spring semester FTES are up 6% in part, officials believe, due to a television advertising campaign on MTV, BET, ESPN and CNN. The admissions office has a full-time staff member devoted to off-campus recruitment of high school students. (Staff interview 2/27)

Rio Hondo - An investment of about $250,000 in 1989 to renovate an old gym and equip it with the latest in fitness equipment has paid big dividends. In January, the fitness center registered visitor No. 500,000 and, to date, classes have generated $2.8 million in income with expenses of $1.7 million. The college has the busiest collegiate for-credit fitness facility in the nation, averaging 40,000 visits a semester. (News release 1/26) The college has to turn away about three times as many applicants as it can accept into the nursing program. About 50 are accepted each year. (San Gabriel Valley Tribune 12/23)

Saddleback College - The college has struck a deal with PepsiCo Inc. that gives the soda company exclusive rights as soda supplier at the college in exchange for a $37,500 baseball scoreboard. Pepsi will have exclusive soda rights for five years. (Los Angeles Times 12/7) The foundation and Apple Computers Inc. have combined to donate $20,000 worth of equipment to the Innovation and Technology Center, which was created to provide increased computer support services. (Beat staff newsletter, February issue)

San Mateo CCD - Following a decision to sell almost 200 acres of coastal property originally designated as a fourth campus, trustees have begun eyeing other undeveloped land that might be sold. It may not easy for the district to find a buyer because growth restrictions on the coast limit the development potential of the land. (San Mateo Times 1/26) Last year, $500,000 was raised for KCSM's new radio and television transmission systems to match a federal grant. Nearly 50% of KCSM cable television's programming consists of telecourses, serving students from 12 area community colleges. (San Francisco Chronicle 2/10)

Santa Monica College - Enrollment increased 4% in the spring semester, over last year's total. The college conducted an extensive print and radio advertising campaign to encourage enrollment. The ads pointed out that students are guaranteed seats in most required English composition and math courses and provided free park-and-ride shuttle service. / The Emeritus College for older adults has opened in a new 5,000 square-foot facility in Santa Monica thanks to a $135,000 bequest and an $80,000 fundraising drive. / The second year of reduction in funding for students with university degrees means the college will lose about $240,000 next year from its base funding. (Missed Information staff newsletters 2/21, 3/1)

San Francisco CCD - The Master Plan Committee is discussing whether schools, programs and campuses which do not pay their way should be examined to see if "community value outweighs their economic inefficiency in delivering instruction." Cost indices have been developed for most disciplines. (City Currents staff newsletter 2/21) The new library will be named after a donor who agreed to give $500,000 over a three-year period, with another $500,000 as a bequest. / The district is overhauling its Grants Alert System, an early notification system for faculty to learn about requests for proposals, and has hired a full-time grants writer. / Faculty and staff are being asked to contribute to the college library support group. (City Currents 1/17, 1/23)

San Joaquin Delta CCD - At the board of trustees' Feb. 7 meeting, it received a financial report that showed expenditures in excess of revenues in the amount of $1,614,859 where in the prior year, expenditures were in excess of revenues of $100,894. The major reason for the change is that property tax and student fee collections are significantly lower than they were in the first half of the previous year. The main concern for the revenue levels for the current year is the unknown amount of deficit apportionment funding that will occur if the state budget situation does not improve. / Financial situations related to the college budget appear to be having a direct adverse effect on the number of off-campus sections. There were 225 off-campus course sections in 1990-91 and 160 in 1994-95. (Delta Staff Notes 2/13)

San Jose-Evergreen CCD - District officials are studying alternatives to its $500,000 annual budget for college security officers in light of state funding losses averaging $1 million a year. A budget advisory committee has suggested campus police could be funded by raising daily parking fees from 50 cents to $1. (San Jose Metro 1/12)

Sequoias CCD - The board voted to eliminate nine positions as of the end of June. Those holding the positions of dean of admissions and director of the police academy/campus safety can retreat to the classroom. Other positions to be eliminated include the public information officer, data processing director, supervisor of the off-campus Hanford site, warehouseman/custodian, audio-visual technician, sports information director, and grants office secretary. The administration is also looking into administrative and instructional restructuring. / Faculty negotiations have gone into their second year. (Staff interview 3/6)

Solano College - With four current administrative vacancies and three administrator retirements coming up in June, the college is exploring "management re-engineering," in its organizational structure. A public forum was scheduled to consider a proposal to conduct a weekly flea market on campus, with the proceeds going into the general fund. (Staff interview 1/30) If the California governor's budget proposal passes - including an approximate 3.6% increase in state apportionments for community colleges - Solano might be able to avoid staff layoffs included in the 1994-95 budget. (Vacaville Reporter 1/19)

State Center CCD - Both bargaining units have signed three-year contracts with the district. The AFT contract calls for a 2% bonus off the salary schedule in the first year and 2% on the schedule in each of the second and third years. The CSEA contract calls for a 1% bonus off the salary schedule and 1% on the salary schedule in the first year, 1% off the schedule and 1% on the schedule in the second year, and 1% on the salary schedule in the third year. Management and confidential employees will receive the same amount as the CSEA. For the most part, the money equals out to be the same amount except for the third year, when AFT is given an additional 1%. / Spring district enrollment increased 1% and 17 full-time tenure track faculty members are being sought. / No major cutbacks in classes or staff are contemplated as budget planning continues. (Staff correspondence, interview 2/22)

Victor Valley CCD - Dependent on next year's state budget, the college intends to replace faculty positions that had been placed on hold for two years. The college is also continuing its strategic planning on a proposal establishing district-managed offices and/or a retail center on college land to produce revenue for the budget reserve. The possibility of a golf driving range and entertainment center is also being considered. Course sections will be added next fall, after two years of cuts. Contract education and partnerships are expected to generate $400,000 this year. Administrators are exploring the possibility of using certificates of participation (COPS) to help fund construction of a student center. Bond-funded construction projects underway include a new science building, library, tech center and gymnasium. (Staff interview 2/28)

Vista College - After faculty and nonteaching staff voted to investigate the issue, Assemblyman Tom Bates introduced state legislation (AB 1129) to separate the college from the Peralta CCD if the board of trustees decide against permanently locating the college in Berkeley. Some instructors and classified staff members at the campus have been suspicious of a districtwide restructuring study group, fearing that Vista - which has never owned its own building - would be eliminated. The chancellor insists the district has no intention of closing the college. / The district has agreed to locate a biotechnical training program in Berkeley, administered by Vista and supported by the board of Berkeley Biotechnology Education Inc., which will contribute $250,000. (Berkeley Voice 1/5, staff interview 2/28, Bates letter 2/23)

Community College Enrollment Falls Slightly

Enrollments in California's community colleges fell 1.4% to about 1.36 million students, compared to a 9% loss in 1993. It is the third straight year of declines. The $390 per year in fees charged a full-time student is nearly four times the price of 1990. (Los Angeles Times 12/26) / An enrollment study from the Chancellor's Office covering fall 1990 to fall 1993 shows that 83 of 106 community colleges declined in enrollment during the period. Forty colleges had declines of 10% or higher and 11 had decreases of

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21% or more. (The News, Community College League of California newsletter, Jan.-Feb. 1995)

Community Colleges Recruit Foreign Students

California community colleges are recruiting foreign students who pay higher fees than local students, raising questions about whether the campuses have lost sight of their mission. Statewide, there were 18,473 international students enrolled at California community colleges in 1991 and 20,113 in 1993, according to the chancellor's office. International students are charged $124 per unit and, last month, approval was granted to raise that to $137 beginning this fall. Each college can put the fees directly into its general fund. Those from California residents go to the state, which parcels out the money on the basis of student headcount. (AP/Modesto Bee 2/14)

Schools, Colleges Agree to Mediation of Adult Education Dispute

If mediation doesn't work by March 30, three Southern California community college districts and six K-12 school districts will go to superior court over which will be allowed to offer adult education. Those programs include high school diploma programs, ESL courses and vocational classes. State law says community colleges and school districts must work out agreements before any of them can provide adult education courses. Schools get about $1,750 a year for each student enrolled in adult education. Three of the school districts want to gain control of programs now provided by Mt. San Antonio College, which could bring them a combined $500,000 annually. (San Gabriel Valley Tribune 1/27)

California State University

System's Enrollments Fall Slightly

Enrollments of California State University students declined 1.9% to 319,394 students this fall, from a 6.3% drop the year before. The CSU system's enrollment hit its lowest mark since 1984, when fall enrollment stood at 316,000. Cal State's annual $1,584 fee is more than double 1990's charge. (Los Angeles Times 12/26)

Illegal Immigrants Must Pay Higher CSU Fees, Court Rules

Illegal immigrants who attend California State University must pay the higher fees charged to out-of-state residents, a state appeals court ruled Jan. 18. CSU officials estimate that 950 illegal residents attend the university's 20 campuses. As California residents, they have been paying $1,584 a year in fees, compared to $7,380 for non-residents. A lawyer for anti-illegal immigration groups who sued the university contends the number of undocumented students is much higher, noting that CSU does not require students to prove their immigration status. (AP/Valley Times 1/19)

Systemwide Fund-Raising Hits All-Time High

The 20 CSU campuses raised $150.4 million from alumni, parents, individuals, corporations and foundations in the 1993-94 academic year. Donations increased 37.5% over the previous year. The total represents a 70% increase over the $88.4 million donated in 1989-90. Systemwide fund-raising is now at an all-time high. (Modesto Bee 1/31)

Half of CSU Freshmen Need Help With Math and English

Almost half of the freshmen throughout the 20-campus California State University system do so poorly on math and English placement exams that they have to enroll in remedial classes before they can take college-level courses. Helping those students prepare for college-level work costs the CSU system about $10 million - less than 1% of its $1.4 billion budget - and some members of the 320,000-student system's Board of Trustees are proposing the college system eliminate all such spending for incoming freshmen and sent unprepared students to community colleges instead. (Los Angeles Times 1/6)

How Campuses Are Coping

Bakersfield - The university of 5,277 students has an endowment fund valued at $2.1 million. (Modesto Bee 1/31)

Fullerton - Students who planned to attend in the spring had to first call a 900 number - $1 for the first minute, 50 centers for each additional minute - to register and fill their schedules. The system tells student instantly whether they've gotten into classes. The proceeds - minus the company's 26% - will reduce the need to cut classes or other student services. No other college in the nation uses this approach. (Orange County Register 12/6) College recruiters are visiting 297 high schools across the state, three times the number they visited in 1993-94. A Vietnamese recruiter assisted on recruitment of Southeast Asian students in Stockton, Modesto and Fresno. (Los Angeles Times 1/23)

Hayward - Three area high schools will rent the college pool so that their teams can continue to compete. (Hayward Daily Review 1/24)

Los Angeles - Because of course cuts and interest in the occupation, applicants for the nursing program are fighting for 30 spots, down from 80. (San Gabriel Valley Tribune 12/23)

Long Beach - The college president has been visiting high schools to beckon honors students. (Los Angeles Times 1/23)

Northridge - The university lost about 2,500 students after the Northridge earthquake. In trying to recruit new students, it has showcased student films and invited prospective students to stay overnight. (Los Angeles Times 1/23)

Sacramento - Students will vote in April to decide if they want to raise fees to continue the football program. (Modesto Bee 2/11) The School of Arts and Sciences publishes a newsletter sent to 35,000 alumni, staff and friends of CSUS which includes an envelope the recipient can return with a check for a donation to any campus school or department or the general fundraising campaign. (Arts and Sciences Today, CSUS, Fall, 1994)

San Bernardino - The college is in the planning stages of a 4,000-seat lighted stadium to be built on campus. The "catch" is that it must be privately funded. The total cost could approach $1 million and the school administration said it will not proceed unless the money is raised. The college recently completed a 5,000-seat indoor arena. (Riverside Press-Enterprise 12/27)

San Jose - Last year, alumni contributed $3.5 million to the college, more than any other CSU, and other donors brought the gift total to $8.5 million. The college has three full-time fund-raisers, with two more on the way. Between the 1991-92 and 1994-95 academic years, the annual state apportionment to San Jose dropped $18.5 million, bringing general fund revenue down to about $98.6 million. (San Jose Mercury News 2/6) The college now offers 14% fewer class sections and has 19% fewer faculty members that it did in the 1990-91 academic year. Meanwhile, fees have doubled and faculty and staff members have received one cost of living pay increase. (San Jose Mercury News 2/6)

Sonoma - The university of 8,441 students has a $6 million endowment fund. (Modesto Bee 1/31)

Stanislaus - In an effort in increase private contributions, an external review committee has been appointed to make recommendations regarding future fund-raising efforts. The university received $974,301 in the 1993-94 academic year, up 25% from the previous year, and maintains a self-sustaining endowment valued at $589,990. (Modesto Bee 1/31). The Arrowhead Club, which supports athletic programs, has raised $50,000 for general athletic fund purposes and another $35,000 for special projects this year. (Modesto Bee 1/31) The university has increased efforts to recruit older students, generally over 25, who are returning to college to pursue their undergraduate degrees. A key target is the city of Stockton, where the university operates a satellite campus. Modesto Bee 1/23) A scholarship program has begun to recruit high school

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valedictorians. Money comes from the President's Club, which is sustained by contributions from companies and individuals. (Modesto Bee 2/9) The University Foundation, through tax-exempt bonds, is funding construction of a $2.2 million addition to the $6 million dorm complex. The combined $400,000-a-year debt repayment on the bonds for both phases will be covered by residence fees of up to $5,300 per unit. (Modesto Bee 2/11)

University of California

UC Officials Ponder Another Fee Increase

UC administrators have prepared a plan to increase undergraduate fees 10% a year, or $380, for the next four years. Students would pay an average $4,491 to attend UC next year, if the plan is adopted. The governor has proposed a 2% increase, or $36 million, in UC's budget next year. UC had requested a 7.9%, or $145 million, increase. The governor has pledged funding increases averaging 4% during the next three years, but the university has no guarantee of getting them. Faculty members will get a 3% pay raise next year; administrators and staff members will receive half that. Last year, after the UC Board of Regents voted to raise fees 18%, legislators pressured UC administrators into accepting a 10% increase. As a result, fees changed in the middle of the year. (San Jose Mercury News 1/20)

Campus in Merced Would Generate $380 Million in Scholarships

A UC campus built in Merced County could result in $380 million for scholarships for college-bound students, according to a report by a Stanislaus State University finance professor. The 2,200-acre site near Lake Yosemite in eastern Merced County - one of three considered for a new UC site - would be a gift to UC and proceeds from development of another 8,000 acres - part of the Virginia Smith Trust - would be used for scholarships. Site selection is not expected until the Board of Regents meets in May. (Modesto Bee 3/3)

How Campuses Are Coping

Berkeley - In the most ambitious private fund-raising drive ever by a California public university, UC Berkeley will seek $1 billion in donations over five years to make up for eroding state support. Leaders at the UC campus have already raised $200 million during the past 18 months, but they need the UC Board of Regents approval to continue the drive toward the $1 billion goal. The campaign would official kick off next year and end in 2001. The Berkeley campus has lost $70 million in state funds over the past four years. Just 37% of the budget comes from the state, compared with nearly half in 1990. (San Jose Mercury News 1/14) The university received the largest single gift in the history of all nine UC campuses: $25 million from an anonymous donor. (Oakland Tribune 1/19)

Davis - Teachers from the Los Rios Community College District have been conducting remedial classes for UCD students on the Davis campus since 1993. Davis students pay nothing extra for taking the classes. The program began when Davis faced layoffs of 12 composition instructors in mid-1993 because of budget cuts. The layoffs meant that English professors would have to teach the freshmen remedial classes and that, in turn, would have eliminated 1,000 slots in advanced classes that seniors needed to graduate. During the same time, Sacramento City College faced the prospect of laying off eight English composition teachers because they could not fill the classes. The community colleges are reimbursed by the state for each student enrolled in a class. Teaching Davis students boosts enrollment for Los Rios and brings more state money into the district. (Sacramento Bee 2/2)

Irvine - Between 1990 and 1994, the number of students who declared multiple majors grew by more than 200 students, or 39%. In 1994, 14 students majored in three subjects. Many students do it to stack employment odds in their factor at a time when the college grapevine says jobs are nearly impossible to find. (Los Angeles Times 1/9)

UCLA - The university will phase out the undergraduate nursing program by 1996 and continue only graduate courses, now that the department's budget has been cut by one-

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third. After next fall, no new undergraduate nursing students will be accepted. (San Gabriel Valley Tribune 12/23)

Riverside - The university is sending out a CD-ROM that gives students a campus tour. (Los Angeles Times 2/5)

Private Colleges and Universities

Azusa Pacific - As California community colleges and universities have dropped nursing programs or cut them back, Azusa Pacific has added three new nursing instructors in the past three years. The program's 210 undergraduate students amounts to 100 more than its average 1990 enrollment. (San Gabriel Valley Tribune 12/23)

University of the Pacific - The university has stepped up efforts to recruit older students, generally over 25, who are returning to college to pursue their undergraduate degrees. Many are working full time and are taking courses part time to boost their value in the job market. About 200 students are enrolled in UOP's University College, where the mean age is 38. The university is primarily a residential school, with an average year in tuition, books and living expenses estimated at $24,500. About 85% of the University College's 200 students receive financial aid. (Modesto Bee 1/23)

University of Southern California - USC is offering a $15 discount to students who fill out their application via floppy disk. The advantage is that it eliminates a keyboarding step. A third of all applicants will submit a floppy this year, up from 20% a year ago. USC is also in the process of devising a way for foreign students to use the Internet to submit an application by dialing up a local number and downloading the form. (Los Angeles Times 2/5)

Stanford - The university's undergraduate tuition will increase 5.5% in the next academic year, brining the cost of a year at Stanford to $26,749. The tuition includes nine months room and board. The increase is also in line with increases at other colleges in the past several years, according to the Association of Independent California Colleges and Universities. The 40% of this year's freshman class that receive financial aid were given an average grant of $16,000. About 25% of those students come from families with incomes of $75,000 or more. The university gave out $31.2 million in grants this year, and preliminary projections put next year's figure at $33.4 million. Stanford's tuition increase follows a 5% increase for the current year, a 7.5% for the year before that and a 9.5% increase for the 1992-93 academic year. Tuition covers only 60% of the cost of a Stanford student's education. Graduate tuition will increase to $19,695. (San Jose Mercury News 2/9) Financial concerns have forced the Hoover Institution to buy out six senior fellows and now renew research fellows. Cuts were made because the institution has been using too high a percentage of its $140 million endowment to cover annual costs. (San Jose Mercury News 3/7)

Washington University - This university in St. Louis cuts admissions staff time by because students submit applications on software given to them free. (Los Angeles Times 2/5)

Independent Colleges Increase Financial Aid

The 73 schools in the Association of Independent Colleges reports that in the past decade, financial aid has increased from $75 million to $400 million. (San Jose Mercury News 2/9)

Out-of-State

Nevada Tuition Could Rise

The chancellor of the university and community college system of Nevada is proceeding with plans to boost per-credit fees, now $58 for undergraduate university students and $30.50 for community college students. The fees may be increased $1 to $2 a credit. Fees for a university undergraduate next fall will total $1,740, ranking the state 14th lowest among 16 western states. (Sacramento Bee 2/26)

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How Colleges Are Coping

Colorado State - CSU officials plan to open a recruitment office in California, the university's largest out-of-state student source. An admissions reception held in San Diego in conjunction with the Holiday Bowl netted 20 qualified applicants. About 600 California students joined CSU's freshman class this year.

Maricopa CCD - For the fourth consecutive year, Maricopa Community College District in Arizona has been ranked among the top five most successful fund raisers among public community colleges. Donations totaled more than $3.38 million during 1992-93. For the first time in the survey, all community colleges ranked in the top 10 raised more than $2 million. In the past five years the district has collected $13 million. The rating comes from the Council for Aid to Education. (Ed Cetera staff newsletter, Winter, 1994)

College of Southern Idaho - Following a campaign in which many college employees pledged an hour's pay per month for a year, it was announced that $73,148 had been raised to support the college planetarium. The original campaign goal had been set at $25,000. (Eagles Eye staff newsletter, February issue)

Notable

California Governor Pete Wilson's Proposed Full-Time Student Fee Increases

- University of California: From $3,799 to $4,179 for full-time students, up 10%.
- California State University: From $1,584 to $1,740, up 10%
- Community Colleges: From $390 to $450, up 15.3%.

Protracted negotiations are expected over the state budget and the proposed fee increases. A two-thirds vote of the Legislature is needed for final approval of a spending plan. If the governor's fee proposal is adopted, fees over the past five years will have increased by 157% at UC, 123% at CSU and 350% at community colleges. (Sacramento Bee, AP 2/1)

Report Says Limits Needed on Enrollment

A report by The California Higher Education Policy Center recommends that California should ration enrollment at its state universities by excluding all out-of-state undergraduates, limiting admission of students older than 24 and suspending most graduate degree programs. The report said rationing will be required to accommodate some 450,000 new college-bound students by the year 2006. In the report, titled "A State of Emergency? Higher Education in California," Harvard University professor David Breneman recommends temporarily barring out-of-state student from the CSU, UC and community college systems to make room for California residents. The number of those students was estimated at 53,700 in 1993. (Modesto Bee 1/27)

CPEC Study Calls for Limits on Fee Increases

The number of California public college students is expected to increase by 460,000 in the next decade, according to the California Postsecondary Education Commission. A plan under study by CPEC to improve student access after 2005 calls for: changing the way the state funds higher education, capping student fees at no more than 30% of the cost of educating CSU students and 40% of the cost of UC students, exploring partnerships with private colleges, and better cooperation between universities and community colleges. (AP/San Jose Mercury News 2/7)

California State College Enrollments Fall Slightly This Year

A year ago, total enrollments in California's three public higher education systems - community colleges, state universities and the University of California - fell 8% to 1.87 million, the largest drop in the nation, one study found. This fall, the total will probably be less than 2%. Officials said the end to steep public enrollment losses reflects the state's economic recovery. Also, the state's higher education systems fared better financially this year after deep cuts earlier in the decade. (Los Angeles Times 12/26)

Colleges Restructure Their Institutional Operations

Fiscal constraints over the last five years have prompted administrators at public colleges and universities to restructure institutional operations, a recent study by the American Council on Education found. Most institutions reported increased scrutiny of academic programs, including 71% of both community colleges and comprehensive universities and colleges. (Higher Education and National Affairs, 2/13)

Japanese College to Buy Southern California Site

Soka University of Japan has purchased 100 acres for what would be the first private college in southern Orange County. Classes could begin with 300 students in 1999 if escrow closes this spring. Under Soka's 25-year plan, the school would ultimately have an enrollment of 2,500 students, include a library and a performing arts center, and provide 400 jobs. Soka University has been compared to Chapman University in Orange because it emphasizes Pacific Rim studies. It would become part of a 6,600-acre master-planned community called Aliso Viejo. (Los Angeles Times 2/15)

Journal Seeks Research on Budget Cuts

The Journal of Applied Research in the Community College, whose editor reviews copies of "How Colleges Are Coping," is seeking papers from individuals or groups who have conducted research on the effects of budget cuts and who might be interested in publishing the results. The Journal is a refereed publication with an editorial board that consists of community college educators and policy makers. It is particularly interested in receiving more California submissions. Interested persons should contact editor Jim Palmer at: Journal of Applied Research in the Community College, Campus Box 5900, Illinois State University, Normal, Illinois 61790-5900, (309) 438-2041. The Internet address is: jcpalmer@rs6000.cmp.ilstu.edu

A Word About 'How Colleges Are Coping'

This is the 19th in a series of reports which examines how California colleges and universities are coping with difficult economic times. It is based on news accounts, correspondence, conference presentations and interviews, with sources noted at the end of each entry. This research, and all previous editions of this report, will soon be available through Internet in the database of the ERIC Clearinghouse for Community Colleges at UCLA. Access information will be provided when "Coping" goes on-line at ERIC.

This report is prepared by Kim Huggett, director of public information and marketing for the Chabot-Las Positas Community College District. For further information, call, write, Fax or E-Mail :

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How Colleges Are Coping

Report No. 20 • May 1995

By Kim Huggett
Chabot-Las Positas Community College District

Allan Hancock College - According to the new faculty contract, effective July 1, 1994, the step schedule is adjusted and includes a salary increase of 1%. The faculty salary schedule is also increased 2% as of Jan. 1, 1995. Eligible bargaining unit employees who retire at the end of the 1995-96 year will be offered a golden handshake. (Staff interview 5/25) State budget projections indicate the deficit on apportionment funding is projected at 3.5% for this year. The district budget was originally developed anticipating a 1.91% deficit, so this projection reflects an additional loss of about $330,000. / The Instructional Review Team has suggested retaining the current organizational structure with the same number of administrators, but with modification of responsibilities. (By the Way staff newsletter 3/9)

Barstow College - The foundation has assumed a number of roles beyond fund-raising, including the presence of members on the college budget committee and the planning commission. The organization is currently working to support computer upgrades, teaching supplies and scholarships. The foundation had a fund-raising golf tournament in March. (Desert Dispatch 3/14) The board of trustees has approved construction of a five-acre campus desert demonstration park with an initial $20,000 donation from the local water agency. The project will require $250,000 to complete, with donations expected from local businesses. / The trustees have agreed to accept proposals in June from businesses for operation of a $1 million joint-use child care and educational facility. One company has announced it would use the facility as a prototype for 21 other community colleges trying to fund similar projects (Desert Dispatch 3/22)

Cabrillo College - For the fifth consecutive year, the college has had to cut its budget. This year, $700,000 may have to be cut from the 1995-96 $25 million budget. Some classes will be cut and some part-time teachers not hired. The golf team has been eliminated as well as stipends used to pay assistant football coaches. (Santa Cruz Sentinel 3/7) The college has raised $900,000 toward its goal of $1.6 million to construct a High Tech Center, which would consolidate computer facilities and provide a worker training ground for the local business community. (Mid-County Post 3/7)

Cerritos College - Tighter internal controls have been placed on accounting procedures. A policy change now requires purchasing department approval on any requisition made by an individual, departments and student groups. An administrator was dismissed last fall on charges of conflict of interest and improper procedures in allegedly purchasing two computers for use by a private transcript processing firm he owned. (Norwalk Herald American 2/23)

Chabot College - The price of class schedules has increased from 50 cents to $1. The increase will not cover the total cost of printing, but will help defray production costs. / The Chabot Counseling Division has created an Internet address so that current and potential students can receive prompt responses to inquiries. Electronic counseling will be useful for students in distance education courses who do not regularly visit the campus. (Hot Sheet staff newsletter 3/1)

Chabot-Las Positas CCD - The new contracts for nonteaching classified employees and faculty gives at least a 4% raise over the three-year agreement, retroactive to July 1994. A "share the pain" provision allows the district to cut the package if revenues decline. Increases could also be provided, depending on cost-of-living calculations provided by the state. The contract includes a provision which provides medical plan coverage to unmarried domestic partners. / The district is now contracting with a private company to pick up and presort the U.S. mail. / More than 100 staff members, students and administrators are expected to volunteer for the sixth consecutive year to work at the district's Alameda County Fair student recruitment booth. After 10 years at or near cap, the district enrollment numbers slipped slightly this year.

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Chaffey College - The college was over its enrollment cap 18 months ago and brought that under control with enrollment management efforts. Now, spring headcount is down by 8% and the college is gearing up student recruitment efforts. More classes will be offered at three area high schools and an off-campus site in Fontana will add more mainstream courses to augment the basic skills courses offered there. The college was unsuccessful in its bid to operate the summer session for 2,500 students at two Mount San Jacinto CCD campuses. In exchange for paying the costs, Chaffey would have had the enrollment counted on its ledger, which helps it protect its state enrollment-based funding level. (Staff interview 4/4)

Compton College - Newly tightened fiscal controls have been instrumental in the college being removed from probationary status by the Western Association of Schools and Colleges. The state accrediting agency said last year that the college's accounting procedures were among the elements threatening the accreditation. An audit uncovered questionable expenditures of nearly $500,000 in federal funds. It also found some administrators had hired relatives to work at inflated salaries. Several administrators have been dismissed or demoted. (Los Angeles Times 2/2)

Contra Costa CCD - Enrollment of students in their early 20s has dropped 6% in the district since last year, but enrollment of students 50 and older is up 15%. Economic pressures, fee increases and reduced class schedules are the likely reason, according to district administrators. Overall district enrollment slipped 1.3%, from 37,238 last spring to 36,751 this semester. (Contra Costa Times 2/21)

Contra Costa College - The college has cut 125 class sections since last spring, a 14% reduction. Some will be reinstated in the fall when remodeling of the vocational education building is completed. The college showed the largest enrollment decline in the district, falling from 3% in the spring semester from 7,615 students last year to 7,381. The number of students taking 12 units or more fell 7% this year. (Contra Costa Times 2/21)

Cosumnes River College - Hewlett-Packard Co. has donated more than $12,000 in computer equipment to the college's Folsom Lake Center. The six additional stations will make available more than 460 additional hours per week for student use in computer applications. (Progress staff newsletter, 3/95)

Cuesta College - Campus groups are looking into reorganization of management and a proposal to turn the public safety office into a campus police department. Continuous Quality Improvement teams are working on improving efficiency in registration, cashiering, refunds, work orders and facilities. (Campus Communicator 3/95) The college is seeking to hire a full-time development professional to coordinate foundation fundraising from the community, business and alumni. Qualifications sought include experience in telemarketing and direct mail. (Job announcement 5/1)

DeAnza College - The fiscal condition of the college at its half-year review indicated the institution will exceed its budget this year by more than $350,000. The college's resident enrollment is 150 above its goal and non-resident enrollment is 122 below its goal. (Town Crier 2/15)

Foothill College - The fiscal condition of the college at its half-year review indicated the institution will be below its budget because an enrollment drop resulted in the hiring of fewer part-timers. Foothill's resident enrollment is more than 500 below its goal and its non-resident student goal is down by 32. (Town Crier 2/15)

Foothill-DeAnza CCD - The fiscal condition of the district at its half-year review was less favorable than previously reported. Apportioned revenues were down $1.3 million because of the shortfall in the statewide property tax. The total reapportionment reduction since the budget was approved in September is $3.7 million, an amount that could have funded 120 part-time faculty positions, 360 class sections or a 5% improvement on employee salary schedules. The district has 150 fewer non-resident students enrolled, with a revenue loss of $400,000. (Los Altos Town Crier 2/15)

College of the Desert - Starting with the 1992-93 academic year, COD had reserve levels at 11% - or $2.3 million of its operating budget. By the end of the 1993-94 school year, those levels dropped by more than half. By the end of the current fiscal year, COD

projects a reserve fund of $842,000, 3.9% of the revenues. The state recommends a reserve level of 5% of the operating funds and a minimum of 3%. As a result of two years of exceeding its budget and dipping into dwindling reserves, the college has been placed on the state chancellor's "watch list." The college expects to be taken off the list in August. / The college may cut courses this summer and next fall. It is currently 600 students over cap. (Palm Springs Desert Sun 3/19)

Evergreen College - A joint powers board has been established for a pilot program between Gavilan and Evergreen Valley College to merge police, fire and emergency medical training. The operation is expected to save the colleges a combined $160,000 in the next fiscal year. Organizers hope to enlist 12 other colleges, perhaps operating out of a regional site. (Morgan Hill Times 2/14)

Gavilan College - To cover a $711,000 budget deficit, district trustees cut 28 classified positions last year, which prompted charges of unfair labor practices. To defend itself against grievances and other employee charges, the college spent twice its budgeted amount for legal fees six months into the fiscal year. Gavilan's legal bill is $73,082 this year, far above the $36,000 budgeted for legal expenses in 1994-95. Gavilan's legal bill was $1,718 in 1992-93 and $86,000 in 1993-94. (Morgan Hill Times 1/27) Administrators are looking into ways to address a trend in which students appear to be taking fewer units. Students taking 13 or more units dropped from 906 last spring semester to 792 this spring semester. Students taking four or fewer units increased from 1,000 last spring semester to 1,173 this spring. (Morgan Hill Times 2/28)

Glendale College - College officials are lobbying the state in hopes of obtaining an extra $1.5 million needed for the construction of two large classroom buildings that turned out to be more expensive than expected. The board has accepted an $18 million contractor's bid for the four-story project, funded by revenue bonds issued in 1992. The board approval is contingent on the state's approval of a 9.8% augmentation in the project's funding, the maximum allowable increase. It would bridge the gap between the bid price and the amount the state originally authorized the college, about $16.5 million. (Los Angeles Times 3/14)

Golden West College - Campus cutbacks have reduced spending by more than $2 million since 1993. After organizing a budget planning committee, the district's move was to reduce class offerings to the level at which the college is funded by the state. Full-time equivalent student enrollment had been running 6% over what the college was receiving in funding from the state. The reduction resulted in elimination of many part-time faculty positions and 1,500 students from the campus, saving the college about $900,000. This academic year, early retirement incentives reduced the administrative work force by eight to 38 and classified employees have been offered a severance or retirement package. The planning committee transferred $300,000 generated from the swap meet to the general fund temporarily. Another $450,000 must be trimmed by this fall and the president has asked all departments to come up with a priority list reflecting 15% cuts. (The Independent 4/27) The college is in the process of identifying $1.6 million in reductions in its 1995-96 budget. Administrative costs will be reduced by $400,000 through a reorganization plan that will eliminate seven positions, including one vice president. An additional $500,000 savings will be realized by not mailing the class schedule and using income from the college swap meet for the general fund. The remaining $700,000 savings will come through a 15% reduction in classified services and faculty reassigned time. There will be no layoffs. (Staff interview 3/21)

Hartnell College - The college is considering proposals for expansion, including raising money for land acquisition by selling off the East Campus as a site for the county fair. A consultant to the college is looking at its facilities, and other available sites, for future planning. Administrators have no formal proposal to buy, sell or swap property yet. The general manager of the fairgrounds said his top priority is a move to nearby Fort Ord. (Monterey Herald 2/24)

Imperial Valley College - This summer the college will repeat its arrangement of last year, when it contracted with Grossmont-Cuyamaca CCD to operate its summer courses. Beginning in June, Grossmont-Cuyamaca will pay support costs to operate the program. In return, Grossmont-Cuyamaca will have the enrollment counted on its ledger, which helps it protect its state enrollment-based funding level. (News release 3/22)

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Irvine Valley College - The college cut $530,000 from its budget in response to the district's efforts to transfer $2 million into contingency funds set up in response to the collapse of the Orange County investment pool. The cuts included $101,000 in unfilled teaching positions. (Irvine World News 3/2) Summer session schedules were not mailed to county residents this year, saving $50,000 in postage and printing costs. Schedules are available at the campus and local libraries, community centers and high schools. The college has added 15 classes, for a total of 125. (Los Angeles Times 5/16)

Laney College - The college Culinary Arts Department - under direction of the food services director - has taken over operation of the cafeteria for the last three semesters, replacing private contractors. Students also provide in-house catering for district functions. The district believes the cafeteria is now more cost-efficient. Because operations are educational, food costs need not include 8.5% sales tax. (Laney Tower, student newspaper 3/16)

Las Positas College - The college will not renew its lease of an off-campus site at a local business park - where the college had seven classrooms - when it expires in December. Courses offered there will be moved back to the campus in a cost-cutting effort.

Long Beach City College - Nearly 46% of the 24,000 total students are receiving some type of financial aid. The college also has the largest number of loans granted in the system - 1,500 this year, averaging $2,700. (The News, CCLC newsletter March/April 1995) / A 12-day trip to Thailand and South Korea by five college representatives - including the president - was designed to attract international students for a new language institute at the college. The American Language and Culture Institute will be housed in existing classrooms and fees are expected to range between $1,300 and $1,500 for a nine-week session. The fees would cover faculty salaries and, it is hoped, turn a profit for the college. (Press Telegram 3/2)

Los Angeles CCD - The Los Angeles College Guild reports that as many as 300 faculty members will take advantage of a retirement incentive and leave the district by the end of this semester. (CFT Perspective 4/95)

Los Angeles Pierce College - The college will make cutbacks in four industrial arts programs, citing low enrollment. College officials contend that no instructors will lose their positions. Some would be reassigned and some could take advantage of early retirement, if eligible. A committee and the college president, in determining where to cut, used a formula that compares enrollment to how much buildings are used. (Los Angeles Times 3/22) The college will add a golf driving range in the hope of bringing needed revenue to the campus. The board of trustees has agreed to pay an architect $85,000 to do the design work for the estimated $1.5 million project. Sierra College is currently developing a driving range and Saddleback and Merced colleges already operate such facilities. (Los Angeles Daily News 3/30)

Monterey Peninsula College - The college has received accolades from the accrediting commission that two years ago raised serious concerns about the college's stability. The team from the Western Association of Schools and Colleges called MPC "dedicated and diligent" in its response to concerns raised in the previous report and said the "success is close to miraculous given the closure of Fort Ord." Two years ago, the college, with a $20 million budget, was dipping into reserves, leaving only about $400,000 in reserves when it should have no less than $600,000, according to the state chancellor's office. College officials froze spending and negotiated agreements with unions regarding health insurance. The unions agreed to move to a managed care plan and an increase in their deductibles. The college developed instructional agreements with San Francisco, Sacramento and local law enforcement agencies, providing programs through MPC's Police Academy. Because of the law enforcement program and renewed contacts with local high schools, the college had only a 10% loss in students and now has about 9,000. By the end of the 1992-93 fiscal year, MPC had increased its ending budget balance to more than $1.2 million and by the end of 1993-94 had increased that to $2.5 million. (Monterey County Herald 2/10) The district is at impasse with both employee unions, with salary as the principal difference. (Staff interview 5/25)

Mount San Antonio CCD - The board of trustees has approved a resolution that would allow the district to participate in a tax and revenue anticipation notes (TRANS) pool

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through Los Angeles County Local Education Agencies and to borrow up to $5 million for 1995-96. The short-term obligation TRANS are used to provide cash during periods of cash flow deficits. The benefits TRANS offer include increasing cash balances for investing, providing cash during deficits and providing a positive cash flow through the difference between the borrowing rate and the investment rate. The difference is expected to be about 2%. / The college services fee for students has been increased from $9 to $10 per semester. (Mt. SAC Board Briefs April issue) The board of trustees has agreed to develop a housing complex and a business/educational/medical facility on two parcels of land owned by the district. On a 27-acre parcel, the district plans to enter into a 60-year agreement with a private partner for planning, construction, financing and management of a housing complex. On a site of up to 60 acres, a joint-use technology park or business center would be developed. The revenue would be used in support of the college's Facilities Action Plan. The college will accept proposals from developers until May 31. (Mt. SAC Board Briefs, 2/95)

Mt. San Jacinto CCD - The food services department will be the sole provider of food for a new upscale outdoor market - Marketplace - on the North State Street campus. As the only food concessionaire, the district will receive 15% of the gross revenue and the cafeteria fund will receive 50% of the net revenues. A new classified position changes the food services supervisor from a 10-month to a 12-month position. The additional $9,788 per year will be generated from proceeds from the Marketplace contract. (Communiqué staff newsletter 2/22) (See the end of this section for a description of the college's summer arrangement with the College of Marin)

College of Marin - The College of Marin will take over the instruction program on Mt. San Jacinto campuses this summer and the board may consider contracting out fall and spring semester classes as well. Without the summer agreement, 1995 would have been the second summer in a row without classes at Mt. San Jacinto. The College of Marin will provide approximately 100 day and evening classes to 2,500 students on two MSJC campuses for a six-week period beginning in June. Marin will pay support costs to operate the program. In return, Marin will have the enrollment counted on its ledger, which helps it protect it state enrollment-based funding level. Last summer, Imperial Valley was the host and Grossmont-Cuyamaca CCD the contracting college in a similar arrangement. (MSJC news release 3/22, Communiqué staff newsletter 4/13)

Moorpark College - The college is considering charging for diplomas as one of its budget-cutting options. (Los Angeles Times 3/9)

Mount San Antonio College - The board of trustees has approved three agreements with companies for services related to the relocation of the college soccer fields. The services are funded from the college's deferred maintenance program and Certificates of Participation IV. (Mt. SAC Board Briefs 3/95)

Mt. San Jacinto CCD - The district is working to put together the money to equip, staff and clean three new buildings and has borrowed $200,000 from the parking lot fund for equipment. The district needs $2 million in growth funds, but the state chancellor's office says less than $5 million in growth funds are likely to be available for all 71 districts. (Press-Enterprise 4/21, Staff interview 4/25)

North Orange County CCD - The district may offer early-retirement incentives to dozens of faculty members in an attempt to save millions of dollars and cope with losses suffered in the county bankruptcy. The proposal needs to be accepted by at least 62 instructors to work. The early retirements could save almost $2 million. (Orange County Register 5/17) The board of trustees has voted to accept a plan to recover money lost in the Orange County investment pool. Under the plan, the district will receive about 90 cents for each dollar of its pool investments but would waive the right to sue for the rest. The district, which has an annual operating budget of $93 million, had nearly $86 million in the pool when the county filed for bankruptcy. That amount includes about $50 million the district borrowed to invest. Trustees are also looking into the feasibility of getting a bank loan to cover cash-flow shortages. (Los Angeles Times 4/7)

Ohlone College - The college will balance the 1995-96 budget by trimming $1.3 million from this year's $21.7 million spending plan. One option being considered to save $200,000 is to boost average class size from 25 to 27 students. (The Argus 2/16) Despite unexpected cost overruns of $1.3 million, the college plans to open its new $20

million performing arts center this fall. A $590,000 contingency fund will not cover the overruns and the college has asked the state to foot the rest of the bill out of revenue bonds earmarked for this and other community college building projects. (San Jose Mercury News 4/3) For the first time ever, faculty members rejected a tentative labor agreement by a 76-23 margin. The main objection centered on a plan to give senior instructors a raise by requiring health co-payments of most faculty members. The union is under contract through June 1996, but is allowed to reopen negotiations on such provisions. The raises, ranging from about $500 to $800 a year, would have been paid for by instituting the health co-payment plan for Kaiser members. (Fremont Argus 3/25)

Oxnard College - The college is considering alternatives to printing its catalog as one of its budget-cutting options. (Los Angeles Times 3/9)

Peralta CCD - In a cost-cutting move, the district is considering whether to merge similar subject academic departments at the four campuses. The proposal to be studied will create one English department, for example, for the four colleges. The proposal parallels one done in the San Diego CCD, where three colleges work off one course master file. (Alameda Times Star 3/23) The board of trustees has asked administrators to consider charging an additional $50 application fee for international students, as well as begin an active international student recruitment effort. The district has about 140 international students between its four campuses. (Alameda Times Star 4/27)

Rancho Santiago CCD - The board of trustees has accepted a plan to recover money it had in the Orange County investment pool. The plan would return about $14.8 million of the $16.8 million invested in the pool. The district's total budget is about $100 million. In choosing the plan, the trustees will waive their right to sue the county, but will receive about 90% of its investment in cash and recover notes by June 5. The remaining 10% would be converted to repayment claims, which would be paid over a period of time. (Los Angeles Times 4/7)

College of the Redwoods - During the past four years, deficits in state support have resulted in $1 million in cuts to the college budget. This year's deficit tops $500,000. The college must cut $750,000 from next year's budget in order for it to be balanced. The cuts will most likely be made in support services. If the college can increase its faculty load by adding an average of four students per course, up to $400,000 could be saved. (Times Standard 2/6) The college has eliminated some course sections in art, business, humanities, language, physical education and science. The 1995-96 academic term will be the first year that the college has scheduled its entire year at once. When the number of teaching load units (TLUs) proposed by the faculty were added, they came to 1,058, or 117 TLUs too many. The art department had 27% of its teaching load units cut and humanities had 33% cut. (Mendocino Beacon 2/23)

Riverside Community College - The college and the Riverside County Transportation Commission have entered into an agreement which designates 3.5 acres of college land in La Sierra to be used for a Metrolink rail station. The college will retain rights to use the 351-vehicle parking lot during periods when the trains are not running. The college leased the land for $1.2 million. The college is also considering development of an 11-acre joint-use community park, a single-family housing development on 23 acres, and a hilltop conference center. Plans may include several retail enterprises adjacent to the Metrolink platform. (Reports, staff newsletter 3/95) / The college has stepped up efforts to recruit international students, who are charged $124 per unit which can go into the general fund. The college advertises in publications distributed to foreign embassies and is considering an overseas recruitment trip. The college's 350 international students generated $1.1 million for the college last year. (Press-Enterprise 2/14) Riverside officials calculate they need $6 million in operating money to cope with growth. (Press-Enterprise 4/21)

Saddleback College - The Organizational Structure Committee is gathering information on options for a new organizational structure at the college. The committee, like the other four master plan committees (Balance of Programs, Program Review, Staffing, and Institutional Survey) will report its findings to the master plan steering committee chaired by a vice president. The President's Council will review the final product. / The Division of Counseling and Special Programs hosted 62 counselors from area high schools at its annual High School Counselor Day. (Beat staff newsletter 3/95)

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Saddleback CCD - The board approved $2 million in cuts to its $69 million budget for this year in anticipation of losses from Orange County's collapsed investment pool. The district had $24 million in the county investment pool. Nearly half the recommended cuts were accomplished by leaving vacant positions unfilled at Saddleback College, Irvine Valley College and the district office. The budget recommendations came out of a series of meetings at both of the district's campuses between administrators, faculty and students. (Los Angeles Times 3/1)

San Diego City College - The financial aid director reports there is a direct relationship between student fees and student financial aid requests. His department provides 8,170 students with more than $10 million. (The News, CCLC newsletter March/April 1995)

City College of San Francisco - The chief operating officer, the provost and a vice chancellor will each assume the title of chief executive officer for one-month rotations during the time it takes for the selection and hiring of a new chancellor. The board of trustees agreed that the move can save $50,000 - the amount it would have cost to pay salary and benefits to an interim chancellor for the months between the current chancellor's departure and the date a new one will begin work. The three administrators will go through at least two complete rotations while the search is underway. (City Currents staff newsletter 3/20)

San Joaquin Delta College - In 1992, 21 of the top 25 salaries at the college were those of faculty members, with the highest-paid instructor making nearly $95,000. Eleven faculty members made the top 25 list in 1993. Faculty salaries are being pushed up by "overload" pay - instructors taking on additional classroom time beyond the standard workload defined in union contracts. Observers say the list is an indicator of how reliant districts have become on existing faculty shouldering more than standard workloads, rather than hiring new instructors. About half of the Delta faculty work overload. With overload pay included, the average Delta instructor earned $64,971 in 1993, compared with $65,233 for administrators. (Modesto Bee 3/20) The board of trustees has approved the consideration of the Two Years Additional Service Credit Retirement Option for employees covered under the Public Employees Retirement System. Employees who are 50 and have at least five years employment under PERS are eligible. The option would provide for two years additional service credit if approved by the board. (Delta Staff Notes 4/3) The preliminary budget has two scenarios, one based on receiving the revenue in the governor's proposed budget and the other based on receiving the current 1994-95 year budgeted revenue (assuming full restoration of the midyear property tax shortfall). The first "best case" scenario showed a positive recurring balance of $927,944. The second "worse case" scenario showed a recurring deficit of $296,832. (Delta Staff Notes 4/10)

San Jose City College - Targeted cuts in the proposed 1995-96 budget have dropped from more than $530,000 in December to $250,000. The San Jose City College Planning Council makes budget cut recommendations to the college president. Offices of instruction, administration and student services have been asked to suggest cuts equal to the percentage of the budget each receives. Administration was asked to cut 12.6%, instruction 75.8% and student services 11.6%. (San Jose City Times 2/23)

San Mateo CCD - The district-operated KCSM television, partially funded by the Corporation for Public Broadcasting, is the fastest growing public TV station in the country. With 484,000 households watching it in nine Bay Area counties, it has doubled its audience since February 1993. Even so, operations are threatened by possible cuts in federal funding and the district budget. The district and the teachers union are at an impasse in contract negotiations and some faculty members have been critical of the district's involvement in telecourses. The Corporation for Public Broadcasting contributes 17% of the station's operating budget. About half of the $5.3 million budget comes from viewers while the college district contributes $600,000. Just 10 years ago, the district provided the bulk of KCSM's funding. In the past year, the station raised $500,000 to upgrade its transmission system. (San Mateo Times 2/13)

Santa Monica College - The board of trustees has approved a contract with classified employees giving them a 2% raise, retroactive to Feb. 1, and a one-time $200 bonus. Members of the California School Employees Association voted in March to ratify the contract, which will expire Dec. 31, 1996. Classified administrators, managers and confidential employees have been approved to receive an additional .5% raise because

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they received a 1.5% increase last fall to match the faculty contract. (Staff interview 4/17) To pay for a new students services computer system and new equipment for the business department's computer labs, the board has approved a financing plan using $2 million in certificates of participation (COPS), tax-free instruments that are to be paid off over five years. (Missed Information staff newsletter 3/15)

Santa Rosa Junior College - The position of associate dean of the Petaluma Center was eliminated and replaced with a position at the assistant dean level by a vote of the board of trustees. The move was made possible by the resignation of the current center dean. The change in positions will result in a salary savings of $15,000. / The college will operate on a four-day work week in June and July. Classified and management employees may use vacation or CTO time to work less than 10 hours a day. (Insider staff newsletter 4/14)

College of the Sequoias - Faculty have been working without a contract for nearly two years. The new president - hired last October - has switched legal counsel for the administration's negotiating team and expanded the group to included three deans and himself. The district has proposed capping medical benefits to protect against surprise increases in health care costs, a plan teachers oppose. The new president would like to return three division chairs to full-time teaching, a plan teachers oppose. Both sides cannot agree on salaries and retirement benefits. Problems emerged in March 1994, when the state, which funds 80% of the $24 million budget, informed the college it would reduce its annual allocation by $880,000. That caused the shelving of a tentative agreement. Most of the shortfall was backfilled three months later, but both teams had already declared impasse and gone to fact-finding. The district has announced the lay-off of nine classified employees, for a $200,000 savings, and the reassignment of others. (Visalia Times-Delta 4/8)

Sierra College - The board of trustees has approved construction of a 25-acre golf driving range on property across from the college as a source of income and for physical education classes. Features are to include a putting course, batting cage and a small park. The private developers will pay the college an annual rental fee and 5% of the annual profit over the first $500,000. Other colleges who have used this concept include Merced and Saddleback. (Staff interview 4/4)

Solano College - The college could save up to $92,000 a year depending on proposed realignment of academic divisions made possible by upcoming retirements of two deans. Possibilities include combining the math and science division with health sciences. After neighbors objected, the college has dropped a proposal to operate a weekly flea market, which the president said could have brought in as much as $100,000 a year. (Staff interview 4/4)

Southwestern College - The Office of Planning and Research recently released a report analyzing South County businesses. Based on 1994 data, the 30-page report examines the business composition of municipalities making up the college service area. Portions of the report have come under fire by several chambers of commerce as distorted. According to the 30-page report, businesses in the South Bay declined 18% between 1992 and 1994. The report also says construction led in percentage of businesses lost, dropping 35%. (The Star-News 5/3)

Ventura College - The college is considering reducing the wages of student workers. (Los Angeles Times 3/9)

Ventura County CCD - The county's colleges face a nearly $1 million shortfall this fiscal year and next year's proposed budget of $60.9 million assumes that hundreds more students will enroll at the three campuses and cost-of-living adjustments will be approved by the Legislature. Despite the budget problems, trustees have voted to spend more than $100,000 on raises for the districts 360 classified staff, amounting to a 1% pay raise and other benefits in a new three-year contract. (Los Angeles Times 3/9) / Las year, the district received more than $680,000 in enrollment fees from international students.

Vista College - The Peralta CCD board of trustees has voted to find the college a permanent home for its 4,000 students. The college has been renting its current location in Berkeley for the last 17 years, creating doubts whether the four-college

district had intentions to permanently locate in that city. Two months previous, the board voted against a similar measure, prompting aVista faculty senate vote to explore secession from the district. Assemblyman Tom Bates sponsored legislation to help the college split from the district. (Alameda Times Star 4/12)

West Valley-Mission CCD - A movie theater complex with an adjoining shopping center is under consideration for construction by the developer who has leased a parcel of land west of Mission College which is not designated for academic use. The Mission-West Valley Educational Foundation, a nonprofit organization that oversees the leasing of the Mission land, entered into a long-term agreement with Interland Development Corp. in 1987 for development of a 24-acre parcel on the northwest corner of the campus. Other developers have shown interest in developing two other parcels. Since the first parcel was leased in 1987, the vacant land has generated about $5.4 million. This year the figure should be $2.8 million. / The district has also formed the West Valley-Mission Advancement Foundation to coordinate fundraising efforts. (West Valley-Mission Today, Spring 1995, and Silicon Valley Business Journal 5/7)

Yosemite CCD - In the district, which includes Modesto Junior College and Columbia College, nine faculty members were among the top 25 salaries in 1992. The highest paid instructor earned $93,387. Eight instructors made the list in 1993 and 1994. Faculty salaries are being pushed up by "overload" pay - instructors taking on additional classroom time beyond the standard workload defined in union contracts. Observers say the list is an indicator of how reliant districts have become on existing faculty shouldering more than standard workloads, rather than hiring new instructors. About one-third of Yosemite's 254 full-time faculty teach overload classes. With overload pay included, the average Yosemite faculty salary was $44,142 in 1994, compared with $51,992 for administrators. The average MJC instructor spends 18 to 19 hours a week teaching. (Modesto Bee 3/20) / A district committee has concluded that $5.2 million in technological improvements is needed if Yosemite's two colleges are to compete successfully for students in the 21st century. (Modesto Bee 4/6)

Mt. San Jacinto, College of Marin Sign Summer Session Contract

The College of Marin will take over the instruction program on Mt. San Jacinto campuses this summer. Without the March agreement, 1995 would have been the second summer in a row without classes at Mt. San Jacinto. The College of Marin will provide approximately 100 day and evening classes to 2,500 students on two MSJC campuses for a six-week period beginning in June. Marin will pay support costs to operate the program. In return, Marin will have the enrollment counted on its ledger, which helps it protect it state enrollment-based funding level. Last summer, Imperial Valley was the host and Grossmont-Cuyamaca CCD the contracting college in a similar arrangement. (MSJC news release 3/22)

Increasing Fees Force Students to Financial Aid Programs

In 1990-91, California community college students received $206 million in state and federal financial aid. By 1993-94, that figure had doubled to $416 million. Community colleges enroll about 45% of all financially dependent California undergraduates. Almost 59% of California undergraduates with family incomes of under $24,000 attend a community college. In addition, 75% of all community college students work 30 or more hours a week. College financial aid directors report a direct link between financial aid applications and rising fees. (The News, Community College League of California newsletter, March/April issue)

15 Districts Join Cash Management Program

Fifteen CCDs have joined the Community College League of California's TRANS cash management program. The CCLC has established a partnership with a banking investment firm and a bond counsel to provide districts the opportunity to meet critical cash flow management needs in 1995-96 through a pooled borrowing program. ((League in Action report 4/95)

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Schools Lose Court Battle to Teach Adults

A group of Southern California school districts lost their court battle to wrest control of certain academic programs and funding from neighboring community colleges. Six K-12 school districts had fought three community college districts in court since April 1994, over which of them would be allowed to offer adult education, which includes high school diploma programs, ESL and vocational classes. Each school gets about $1,750 a year for each student enrolled in education. The six school districts spent more than $334,000 in legal fees on the year-long court case. Mt. San Antonio College's contribution to the community college districts' legal bill was more than $12,000. (San Gabriel Valley Daily Tribune 3/31)

Most District Research Plans Not Linked to Budgets

Whether formal or informal, 80% of the colleges and districts responding to a survey have some sort of planned vs. ad hoc research agenda. A poll by the Research and Planning Group for California Community Colleges yielded 120 responses representing 74% of community college districts. Of the respondents, 70% reported their district is in some stage of strategic planning, but only 28% reported that their efforts are linked to budget planning and program review. (The RP Group News Vol. 3, No. 2)

California State University

Impasse in CSU Contract Talks

The CSU chancellor's office has declared impasse in negotiations with faculty over salary and tenure. The main obstacle is the faculty's objections to a performance-based pay plan the CSU board of trustees to put in place next fall. The union represents 18,000 faculty at 21 campuses. Sticking points in the negotiations include union proposals to change layoff procedures, provide the equivalent of tenure to long-term lecturers and include counselors in the same pay schedule as faculty. The average CSU faculty base salary is $54,191, according to a survey by the state Postsecondary Education Commission. The report also notes that faculty pay has fallen 12.6% behind salaries at comparable four-year institutions across the nation. (The Modesto Bee 4/13)

Four-Year Graduation Guaranteed, If...

The CSU system will guarantee graduation in four years, but students must make some guarantees of their own. All 21 universities will offer contracts to speed up graduation to students who meet the terms of a special "pledge." Students who agree to follow the rules of the accelerated program and professors who agree to advise them will sign contracts at this summer's orientation. Students on the fast track will be given early priority registration during their senior year. (Hayward Daily Review 3/23)

Immigrants Without Documents Will Pay More

Between 950 and 1,000 students on 21 CSU campuses could be affected by a recent appellate court ruling that requires them to pay higher out-of-state fees as undocumented aliens. Before the court ruling, CSU students who were undocumented qualified for the lower in-state fees if they could show that they have lived in California for at least a year. As state residents, these full-time students have been paying $1,584 a year in fees. As out-of-state residents, they will now have to pay an additional $7,380 annually. (Modesto Bee 4/24)

How Campuses Are Coping

Domingues Hills - The university has established an athletic training internship program because there is only one certified athletic trainer for sports teams, without a budget to attend road games. (Athletic Management 3/95)

Fresno - This fall, the university will resume a Visalia-based liberal studies degree crippled three years ago by budget cuts. The four-semester program will lean heavily on distance learning classes broadcast from the university to the College of the Sequoias.

The Visalia center offers 26 different courses this spring and enrolls 200 students. (Fresno Bee 2/18)

Sacramento - Football and other sports will remain at the Division 1-AA level after student passed a financial referendum on April 6. Students voted to raise fees from $5 per semester to $45 per semester, boosting the athletic department budget by about $400,000, from its present $2.5 million annual budget by the 1998-99 school year. Failure of the referendum would have brought the end of the 40-year-old football program, which contributed to the athletic department's $1.1 million deficit over the past four years. The 19% election turnout among the 22,500 students was about double the normal vote, which passed with 62%. Students also had a choice of raising their fees to $30, but most students favored the higher increase. Students at Northridge State recently passed a similar resolution. But San Francisco State dropped its football program for lack of money, as did Santa Clara in 1992 and Cal State Hayward in 1993. (San Jose Mercury News, Hayward Daily Review 4/7) / After deliberately pushing enrollment down to meet budget cuts three years ago, the campus is trying to pull enrollment back up. The campus now will admit, on the spot, qualified applicants during an open house. (Sacramento Bee 4/24)

San Francisco - The university has disbanded its football team to free up funding for more women's athletics in an effort to bring the institution into compliance with a requirement that state universities increase participation in women's sports. The school will now fund a women's tennis team and increase the number of women participating in track, softball and cross country. (Daily Review 3/9)

San Marcos - Lackluster state funds and the potential for overcrowding at the university is forcing officials to reduce the number of freshmen it will admit this fall. The university now plans to admit between 350 and 370 new students in its first freshman class, instead of the 500 it hoped to admit. The 500-figure goal may be reached in 1996. The university already accepted 457 students to its freshman class, but believes not more than 370 will actually accept. (Daily Times Advocate 2/17)

University of California

UC Hikes Fees for Students in Professional Grad Schools

The Board of Regents approved bringing the costs of attending UC medical, dental, veterinary and business schools in line with comparable schools nationwide. The increase affects only the special fee UC professional school students pay, which was first levied last year. Entering law students will pay $2,000 more in special fees as will business students at the Berkeley, Davis, Los Angeles and Irvine campuses. Business students at Riverside will pay an additional $1,000. New students in veterinary, medical and dentistry schools will pay $1,000 more in fees. Graduate school tuition is $4,585 a year. (AP/Valley Times 3/18)

How Campuses Are Coping

Irvine - Administrators have proposed closing the campus physical education department. If the plan is approved by the Academic Senate in April, all PE courses will be transferred to UCI's campus recreation program. Starting next fall, sports classes would be offered for no credit and students would pay fees. About a year ago, a task force seeking to streamline the campus suggested eliminating the PE department, but the chancellor suggested further study. Under the proposal, students would no longer earn .7 units per quarter for PE. Similar department closures have occurred at other UC campuses such as UCLA, and San Diego. (Los Angeles Times 3/15)

Out-of-State

SUNY Colleges Brace for Proposed Cuts of $290 Million

The 200,000-student State University of New York system is bracing for campus closings, tuition increases, faculty and staff layoffs, eliminated programs and reduced access to thousands of students as it prepares for a $290 million budget cut proposed by Governor George Pataki. SUNY stands to lose 31.5% of its tax dollars. In addition, SUNY would be required to raise more than $215 million in revenues from tuition.

SUNY officials say the cuts, if implemented, would mean more than 20,000 students would be unable to return to classes. The cuts would affect the entire 34-school state-operated system. New York's 30 community colleges, which are virtually autonomous and are funded separately, would not be affected. (Community College Week 3/27)

How Colleges Are Coping

Maricopa Community College, Ariz. - Financial officers of the Maricopa Community College in Tempe have sold the first of what will total $385.8 million in general obligation bonds to finance major construction projects for the 10-college system. Last November, voters approved by a two-to-one margin the sale of bonds over the n et seven years to pay for capital projects and supplies. (Community College Week 3/27)

Highland Park Community College, Mich. - Citing too many years of deficit spending and decaying buildings, Michigan Gov. John Engler wants to end state funding and shut down Highland. The college's students pay the state's second highest community college tuition at $65 per credit and they receive the most money in state support, $4,026 per student. The college deficit reached $3.3 million in 1991, fell to $946,000 in 1993, then rose to $1.3 million last year. (Community College Week 3/13)

New Hampshire Technical Colleges - System officials have announced a plan to reorganize seven campuses into four regional colleges in response to a $2.6 million budget cut. The number of presidents will drop from seven to four and there will be 12 deans, nine fewer than currently. (Community College Week 3/13)

Wyoming Community College - College administrators have offered a plan to increase wages through a shared salary pool funded by a tuition hike, property tax revenues and carry-over funds from the seven campuses. The plan calls for the participating colleges to produce a one-time savings generated from reduced travel and equipment purchases, attrition and other cost reductions by July 1. The governor has promised to maintain salary levels by matching the amount that colleges are able to contribute. Faculty representatives are preparing a response. (Community College Week 3/27)

Private Institutions

Harvard - The university will pay for new faculty positions and fund scholarships in its undergraduate school with a $70.5 million gift from a retired investment banker. (USA Today 3/15)

Mills College (Oakland, CA) - Five years after student demonstrations against a proposal to admit men as undergraduates the endowment fund has risen from $71 million to $103 million, mostly from donations by alumnae. Enrollment has jumped from 775 to 869. In 1990, 127 students were resuming their education after taking years off to work or have children. This year, the number is 240. (San Jose Mercury News 5/3)

Northwestern - The university this year is offering 10 undergraduate research grants of $2,500 to prospective freshmen this year. The university also flies in students who haven't been to the campus and cannot afford the trip. (San Jose Mercury News 3/28)

Pacific (Stockton, CA) - The Board of Regents has increased fees 5.5% for students enrolling next fall. Basic tuition at the state's oldest chartered university will increase by $900, from $16,320 to $17,220 year. Basic room and board rates will remain at 1994 levels, as will student activity fees and health insurance. UOP is among the top 15 private universities in California in cost of tuition. (Modesto Bee 3/18)

Stanford - When Stanford sent acceptance letters to 2,900 high school seniors in March, 200 of those students were offered air fare to visit the campus as well as $1,500 in grants to do research in their freshman or sophomore years. The number of applicants at Stanford has risen 18% since 1990. However, the number of admitted students who choose Stanford has fallen to 54%, about 10 points below what it was in the 1980s. (San Jose Mercury News 3/28)

Notable

Student Tidal Wave Expected in California

Current projections are that up to 1.8 million undergraduate students - an increase over current enrollments by about 400,000 - could hit California state colleges and universities by 2005. That amounts to an increase of almost a fourth since 1993, after a decline in the early 1990s because of recession, rising fees and curtailment of available classes. A RAND Corp. study projects that with rising prison populations and MediCal case loads there will be no state funds left for the state public colleges and universities by 2005. Another study, by the California Higher Education Policy Center, maintains that the state will have to ration access to college to young students, suspend admissions to graduate schools and re-focus community colleges on preparing students for universities. (Community College Week 3/27)

Number of High School Graduates Dips

After reaching an all-tine high of 2.8 million in the 1978-79 school year, the number of high school graduates nationwide had decreased 20% by 1992-93, according to the Western Interstate Commission for Higher Education. Those numbers are starting to turn around, but universities are still fighting over significantly fewer freshman than they were 15 years ago. (San Jose Mercury News 3/28)

Most Students at Forty-One Black Colleges Need Total Financial Assistance

As the United Negro College Fund begins its 1995 campaign, it has disclosed that a majority of the 54,000 students in 41 black colleges require total financial assistance. While the average yearly cost of running a UNCF college is $8,000,000, tuition income covers only 36% of that cost. At a non-UNCF private institution, 44% of the same costs are underwritten by tuition. $2,500 will pay full tuition for one student for one semester. (United Negro College Fund campaign literature 4/95)

Bill Would Lower College Fees

The California state Senate Revenue and Taxation Committee voted 5-1 to approve a bill by Sen. Nicholas Petris (D-Oakland) which would reduce student fees by 15% at the University of California, California State University and community colleges. If approved by the Legislature and signed by Gov. Pete Wilson, the fee reduction would take effect next Jan. 1. Petris noted that since 1991, fees have gone up 134% at UC, 103% at CSU and 290% at community colleges. (Tri-Valley Herald 4/21)

A Word About 'How Colleges Are Coping'

This is the 20th in a series of reports which examines how colleges and universities, principally those in California, are coping with difficult economic times. It is based on news accounts, correspondence, conference presentations and interviews, with sources noted at the end of each entry. This research, and all previous editions of this report, will soon be available through Internet in the database of the ERIC Clearinghouse for Community Colleges at UCLA and through Cerritos College. Access information will be provided when "Coping" goes on-line at ERIC.

This report is prepared by Kim Huggett, director of public information and marketing for the Chabot-Las Positas Community College District. For further information, call, write, Fax or E-Mail :

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How Colleges Are Coping

Report No. 21 • September 1995

By Kim Huggett

Chabot-Las Positas Community College District

College of Alameda - Ground has been broken for construction of a new $873,000 baseball park at the college, paid for by the City of Alameda. A 25-year lease agreement has been arranged between the city and the Peralta CCD, giving the college control of scheduling from February through June each year. (Alameda Journal 7/4)

Allan Hancock College - The board approved salary increases for supervisory and confidential employees, management and associate faculty. The adjustments are as follows: 1) effective Jan. 1,. 1995, the management salary schedule was increased 3% (a 1.5% increase for 1994-95); effective July 1, 1994, the supervisory/confidential salary schedule was increased 1%, and effective Jan. 1, 1995, the current salary schedule was increased 2% (a 2% increase for 1994-95); effective summer session 1995, the associate faculty salary schedule was increased by 4%. In 1995-96, the district will complete a review of management team positions and bring recommendations to the board. This review will include a salary study. / The foundation is pursuing a Title III Challenge Grant, which would require a fundraising goal of $250,000 to meet the Federal government's $500,000 match. (By The Way staff newsletter 5/22) The board has asked for more information regarding a proposal to assess a student fee to build a new student center or remodel the existing one. The fee would have to be approved by a two-thirds vote of the student population. (By The Way 8/7)

Cabrillo College - The college has changed the way it delivers its schedule of classes to the community. Previously, the college mailed 100,000 copies of the 130-page schedule to every district household at a cost of $50,000 per semester. The mass mailings resulted in less than a .5% return. Now, the college contracts with the local newspaper, which hand-delivers the schedule on doorknobs in a plastic bag. (National Council for Marketing and Public Relations District VI newsletter, summer issue).

College of the Canyons - Officials are studying a proposal to build a golf driving range on campus as a way to bring in new revenue. The college hopes for results similar to those projected for Pierce College, where a feasibility study for a proposed driving range suggests annual college income of $160,000 for the first three years of a 10-year lease. Five community colleges in southern California are now considering building driving ranges, hoping to repeat the success of Saddleback College, where the golf facility makes $60,000 a month. (Los Angeles Daily News 7/17)

Chabot College - The president has issued a list of challenges for 1995-96, including the establishment of a Business Roundtable to advise Chabot about its role in the business community. A more comprehensive approach will be taken to recruiting and serving international students as well as enhancing international education. The Curriculum Committee will review the class schedule to determine if there is balance among course offerings and recommend strategies to better meet student needs. Marketing plans will be developed for each semester. Academic divisions will be asked to discuss how to increase classroom "fill rates" without sacrificing quality and student-faculty interaction. (Hot Sheet staff newsletter 8/25) / A shopping mall sponsored "Chabot Days," permitting recruiters to open a booth on site where prizes were issued and the student radio station conducted live broadcasts. The event was one of 10 outreach fairs or recruitment activities conducted by the college over the summer. (Staff interview)

Chabot-Las Positas CCD - The board of trustees unanimously voted to approve the sale of certificates of participation, also known as COPS, which will be used to finance a new bookstore at Chabot College, portable classrooms at Las Positas College and energy retrofitting at each campus. The bookstore will repay its $2.7 million loan from sales profits over the next 15 years. Las Positas will pay for $1 million in modular classrooms over a seven-year period by using funds which had been budgeted to lease space at an off-campus site, where the lease expires in December. Energy retrofitting will be paid for over 15 years through the savings generated by making both colleges more energy-efficient. / More than 60 employees volunteered to work at the district's booth at the Alameda County Fair, distributing more than 4,000 pieces of literature about the colleges. / The colleges' foundation has begun efforts to organize an alumni association.

Chaffey College - The campus has been networked so that individual departments, even faculty members, can send duplicating requests directly to the Kodak Lionheart printing system. (Staff e-mail 8/28)

Cuesta College - The first campus building has been named under a policy allowing buildings to be named for donors when $1 million has been given. In this case, a new health and human development building will be named by a donor who made cash gifts to the college along with part of the annual earnings on an irrevocable trust and a life estate reserved agreement adding up to more than $1 million. / The planning and budget committee is collaborating with the foundation to recommend fundraising priorities to the foundation board. About $150,000 has been raised to support the college's 16 initial initiatives. / The President's Luncheon, sponsored by the foundation, honored 74 donors who in 1994-95 contributed more than $300,000 to the district. (Campus Communicator, staff newsletter)

Diablo Valley College - The apparel design program will be phased out this year, saving the salaries of up to nine part-time instructors and the department head as well as the operating budget of several thousand dollars in supplies. The college has not yet decided what to do with the equipment and space used for the small program. It may go to expanding programs such as hotel and restaurant management or business. (Contra Costa Sun 8/16)

El Camino College - Eight administrators from various departments used $200,000 seed money three years ago to create a program that brought in 266 international students whose tuition is generated more than $800,000 in the last academic year. Staff researched which countries typically sent the most students to American schools, then used the money to travel to these areas to recruit students in person. (Los Angeles Times 4/20)

Fullerton College - The college will replaced two vice president positions with a single executive vice president position. (Staff interview 6/13)

Golden West College - The college begins the 1995-96 academic year with a balanced budget, having cut $1.6 million off operating costs. The president and the college planning and budget committee reviewed every college fund during weekly meetings last year and identified revenue sources to tap as well as budget items to cut. Savings included almost $450,000 in reduced administrative costs through elimination of several positions, and reorganization of existing staff without layoffs. / Because of rising paper and postal costs, the college reduced its fall class schedule booklet and plans to eliminate bulk mailing that document next spring. The increases would have cost an additional $30,000 annually to produce and mail the document. The changes will save the college $70,000 a year. The schedule had been mailed to 250,000 homes. In November, the college will mail 15,000 schedules to students and print another 20,000 for campus distribution. The schedule is available on the college World Wide Web site. Postcards will be mailed to detail how to pick up the schedules. (Staff e-mail 8/14)

Grossmont-Cuyamaca CCD - The district is managing its budget by using an "interest-based approach." This was begun a few years ago as a new approach to decision making and as a reward for productivity. The technique is used in contract bargaining, budgeting, strategic planning, etc. (Staff e-mail 8/22)

Irvine Valley College - The college saved $40,000 by not mailing its summer schedule of classes to local residents. Schedules were only distributed on campus and at local libraries. The was forced to make $530,000 in cuts because of the Orange County bankruptcy, but will be getting all but 10 percent of that back under the repayment plan. (Staff interview 8/14)

Kern CCD - The Budget Analysis Task Force identified $2.4 million in cuts and "income enhancements" necessary in the 1995-96 budget. A savings of $710,209 was realized from limiting the positions to be filled, $400,000 saved from transfer of an insurance reserve and $358,000 saved from reduced fringe benefits. (Staff interview 6/15) A proposal to increase teaching load from 15 to 18 hours a week will be part of the upcoming faculty negotiations. The statewide average for districts is 16 hours a week, according to the state chancellor's office. Administrators say the proposal is a starting point to design new approaches to teaching. The president of the academic senate said a typical five-class-a-week schedule requires 15 hours of lecture time, 20 hours of preparation, eight hours of grading tests and papers and at least five office hours. (Bakersfield Californian 5/15)

Las Positas College - The college will reduce duplicating costs, eliminate purchases of copiers, improve student and faculty access to photocopy machines and get 24-hour turnaround service as the result of contracting out all of its printing needs though an on-campus vendor. The contractor provided copiers at 10 campus locations and has others, including color machines, in the 900 square-foot copy center in office space given by the college. By having a contractor on campus, repairs are immediate and personnel can be brought in from the vendor's other operations - such as the University of San Francisco - during periods of peak demand. / The college expects to save $8,700 a month in charges through installation of a new, more cost-efficient telephone system. / Follet Corp., in the first year of its contract to operate the bookstore, has moved the operation into a new campus building, which it has renovated. (Staff interviews 8/25).

Los Angeles CCD - The district board considered and rejected the imposition of a special tax assessment on 1.1 million pieces of property, which could be levied without voter approval by creation of a "Recreation Improvement and Maintenance District." Creation of the new district would have allowed LACCD to assess properties based on estimates of how much they benefit from maintenance and installation of landscaping and other campus improvements. The district could have raised $8.9 million a year by charging property owners $4 per single-family home, $16 per commercial parcel and $17 per multifamily tract within the district. The chancellor estimated that the revenue could allow the district to increase class offerings by 10%. (Staff interview 8/9, Community College Times 7/11) The trustees agreed to offer an early retirement incentive to administrators, in part because the benefit was given to faculty earlier in the year. The "golden handshakes" would cost $2.94 million if all 42 administrators eligible for retirement were to do so. The extension of the plan to administrators is the first step in a plan to offer the incentive to all 2,000 nonteaching employees. (Los Angeles Daily News 6/2)

Los Angeles Pierce College - This fall, the college will solicit bids from developers to build and manage a 10-acre golf driving range with 45 tee stations. According to a feasibility study, the driving range could generate $160,000 annually for the first three years of a 10-year lease. Eventually, the college would earn an additional 85% of gross revenues above $675,000. (Los Angeles Daily News 7/17)

Los Medanos College - Summer classes were cut by 12% less than three weeks before the session began in an effort to cut instructional expenses, particularly laboratory hours, which had been previously subsidized by the district. (Contra Costa Times 6/2).

Mendocino College - The college has installed a computerized energy management system projected to save $68,000 a year in the annual energy budget of more than $300,000. The college has already received more than $63,000 in incentive rebates from PG&E. (Ukiah Daily Journal 5/10)

Merced College - Three years ago, the college's international student enrollment was 40. In 1994, it increased to 65. That represents an additional $75,000 netted by the college. (Modesto Bee 8/28). Closure of Castle Air Force Base has been blamed for a 10% drop in fall semester enrollment. Even so, college officials, bracing for a doubling of enrollment over the next 20 years, have devised a plan that calls for a major expansion of the main and Los Banos campuses. A report said enrollment could jump from 11,380 students to more than 20,000 in the next 20 years. The college may have to place more emphasis on vocational training. Vocational courses comprise 24% of academic offerings. (Modesto Bee 8/15, 7/24)

Modesto Junior College - The college completed its third year of summer scheduling in which employees worked 10-hours Monday through Thursday and had Fridays off. The college estimates it saves $35,000 annually in utility costs. (Staff interview 6/1) When the $4-per-semester student activity fee became optional this fall, the college expected revenue from this source to drop to $26,000. During the past year, the fee generated $130,000 for student government, which operates on a $180,000 budget. The fee was first imposed in spring 1990 to produce student photo identification cards and pay for activities. The fee had been mandatory until district officials discovered it wasn't legal after looking into the validity of a $2-per-semester materials fee they wanted to charge students to cover the cost of language arts division handouts. Students will continue to receive an ID card, but the college will pick up the cost of supplies and equipment to produce them, which this year came to $18,500. (Modesto Bee 6/6) The college has shut down its 73-year-old student newspaper. A year ago, the full-time adviser's job was shifted to part-time and the newsroom was converted to a computer lab for use by the entire Language Arts Division. (Modesto Bee 7/14)

Mount San Antonio CCD - According to changes in the state's budget, Mt. SAC officials are now anticipating a 1.3% ($642,000) increase in growth funding, 3% ($1.5 million) for cost of living, a $371,000 increase in lottery money, and an additional $115,000 in local interest income. Another boost for the college's budget is estimated positive variances of $3.1 million. On the negative side, some funding and savings originally expected were not realized. Savings from employee attrition reductions were eliminated because of recent hires and non-resident tuition funding has dropped due to a decrease in enrollment of international and other nonresident students. The college has been funding a portion of its operations out of reserves for four years. (Board Briefs staff newsletter, May issue) The latest administrative vacancy, created by the departure of an assistant dean of instruction, will not be filled because of the district's fiscal situation and its policy of not filling vacant positions. (Board Briefs, June issue)

North Orange CCD - The district hopes to save $1.5 million immediately and $750,000 long-term as the result of offering early retirement incentives that 65 employees (35 faculty, 30 classified) have accepted. The window is still open for classified employees to sign on, so the savings may be more. / District downsizing continues. There were 128 managers five years ago and there are 75 today. Most recently, the positions of vice president of instruction, student services and administrative services on the Cypress and Fullerton campuses were combined into a single executive vice president position at each college. There is now one district admissions director, one director of disabled services and one bookstore director. / There is a hiring freeze in place, with only internal hires accepted for vacancies. / The district has developed an FTES model to

bring down over-cap enrollment. Unfunded FTES have been reduced from 3,300 in 1992-93 to 566 this year. (Staff interview 9/1) The district is exploring other cost-cutting efforts, including selling 44 acres of vacant property in Yorba Linda. (Orange County Register 5/17)

Ohlone College - Salary increases and beefed up benefit packages top the list of contract proposals sought by two of the three campus unions. The faculty has asked for a 7% salary increase for more than 200 full- and part-time teachers. (The Argus 7/19). / The state has funded the new performing arts center, but an endowment fund is being created to help underwrite other costs, such as a computerized ticketing system and a portable dance floor. About $1.5 million has been raised so far through donations and fund-raisers. (The Argus 6/26) Gaining access to the Internet and upgrading the computer network will require $5 million. The college must still obtain two administrative approvals from the National Science Foundation and pass its financial disclosure process before getting a $25,000 grant to help fund access to the Internet. (The Daily Review 6/27)

Pasadena City College - The foundation has begun a drive to interest potential donors in making a charitable gift of life insurance to the college. The foundation has advertised the tax advantages of naming the foundation as beneficiary and assigning ownership of the policy to the college. (The Colleague newsletter summer issue)

Peralta CCD - The district is hopeful it will receive a $1.5 million-to-$1.9 million windfall to give raises for classified staff and faculty, which have done without for three years. Negotiations are ongoing to renew contracts. There will not be layoffs. There will be a strong reserve of cash, according to the chancellor. (The Tribune 6/28) The board of trustees has asked administrators for a report on the fiscal impact of the district's growing enrollment of international students. At issue is a proposal to charge international students an additional $50 application fee, which would generate several thousand dollars a year of new revenue. Also at issue is whether to establish an active recruitment program for international students. In the past year, the College of Alameda has received more than 250 inquiries from international students. Actual international student enrollment is now 51 at Alameda, with another 93 attending at the other three Peralta campuses. (Alameda Times Star 4/27)

Rancho Santiago College - The college has spent more than $70,000 on attorney fees in successfully defending the college against a lawsuit brought by a group of school districts over who has control of adult education classes. The districts have filed an appeal after losing a three-year legal battle. At issue is $3 million in state funds to provide adult education. A Superior Court judge dismissed the lawsuit last year saying it was a matter for the state, not the courts, to decide. (Los Angeles Times 7/6)

College of the Redwoods - In a reorganization, trustees voted to eliminated 14 staff positions and one manager's slot, although that number of individuals may not be laid off. The number of administrators has dropped from 22 a few years ago to 13. A recently vacated post, director of student development, won't be filled. (Eureka Times Standard 5/3)

Saddleback CCD - The trustees voted 6-1 to repeal the student materials fee for the 1995-96 term. The decision will cause both Saddleback and Irvine Valley colleges to lose $400,000 from their budgets. IV relies on the materials fee as 5% of its budget. (Orange County Register 5/4) The district will spend $25,000 to participate in a project which will allow the 1,200 district students who transfer to UC Irvine each year to send their transcripts via the Internet. (Los Angeles Times 6/24)

San Bernardino CCD - Recent cost-efficiency efforts include the offering of early retirements, negotiating an increase in employee health payments and freezing the budget at the two colleges until expenditures have been given priorities. An estimated

$618,000 has been saved between 1993-95 as the result of retirements and that figure increased to $1 million when a "golden handshake" was included. Early retirement was available to the teaching and non-teaching staff and to administrators. Twenty-seven certificated people, including a librarian and two counselors accepted. One administrator, the district affirmative action officer retired. A new proposal that could raise more than a half-million dollars a year was proffered by the chancellor at the opening of the academic year: Would each employee consider a payroll deduction of one-half of one percent a month? Contributions would help cover costs for needed supplies and equipment without dependence on the state budget. He figures about $20,000 could come from Crafton Hills College and $40,000 from San Bernardino Valley College. The district has about 650 employees. (Staff interview 8/24).

City College of San Francisco - Trustees have agreed to pursue a one-time assessment on property owners to pay for improvements to the college's sports facilities and finance campus lighting, graffiti removal and a new parking lot. The city's property owners will find the new assessment tacked onto their December property tax bills which is expected to raise about $3 million. The tax would range from $4 to $20, depending on property location. The tax would be supplemented by $1.6 million from district funds to pay for a range of projects at the college's Phelan Avenue campus. The basis of the Landscape and Lighting act - enacted by the state in 1972 - is that homeowners' property values are enhanced by public facilities. It is a tax that does not require the two-thirds voter approval mandated by Proposition 13. (San Francisco Independent 8/25) A report from the Master Plan Committee lists 19 goals. One calls for the development of alternative funding sources. Suggested strategies include developing sources from private industry, foundations and grants. The committee recommends the development of a bond issue referendum, an alumni association and a capital campaign. The committee recommends exploring additional revenue sources from contract education; community service and certificate renewal courses. It recommends recruitment of more international students. (City Currents staff newsletter 5/22)

San Joaquin Delta College - The board approved a reorganization of the student services division which "flattens" the organization. Several special services are now consolidated under the supervision of the revised position of director of special services and programs. Eleven-month contracts are extended to selected counselors to provide matriculation services to students during summer months. (Delta Staff Notes staff newsletter 7/24) Since joining a consortium of northern California community colleges, the college has enrolled 5,697 students in courses delivered through open broadcast television. (Delta Staff Notes 6/26). Work will begin this fall on the outmoded heating and air conditioning system. Improvements, when complete, are expected to save $500,000 a year (Delta Staff Notes 8/14)

San Mateo CCD - Instructors ratified a two-year contract calling for a 2% raise for 1994-95, a 1% increase in 1995-96, and another 3% from the district's 2.2% financial bump in the state budget. With full implementation of touchtone registration, 90% of the district's students registered by phone this semester. (Staff interview 8/28)

Santa Monica College - The college is considering creation of a dean's level position to establish a contract education operation which would provide services to the local business community. The new telephone registration system - part of a $2 million technological improvement program - allows students to pay by mail, add or drop classes anytime and check their status in a course. Formerly, students could only pay by credit card and make no changes once they signed up for classes. (Missed Information staff newsletter 8/23, 7/20).

Solano College - The college is in the first year of a two-year plan to consolidate academic divisions. This year, Solano combined the Language Arts and Social Sciences divisions under one dean. Next year, Fine and Applied Arts will be combined with

another division. In addition to not filling vacant management positions, the college is saving $100,000 with the consolidations. All employee groups were offered a 1% raise beginning in August after all (except for the CTA) agreed to accept a different health care provider (from a self-insured trust to Health Net). That change is expected to save the college $350,000. Program review is also underway. (Staff interview 8/18).

Ventura County CCD - The district faces the prospect of having to refund the state as much as $750,000 over three years because enrollment projections were not met. To recruit more students to the district's three campuses, officials are looking at improving scheduling, expanding advertising efforts and targeting older students seeking new careers and retraining. The 1995-96 budget includes a 3.4% raise for academic staff and $628,000 to hire a number of part-time instructors to teach about 80 new classes. (Los Angeles Daily News 7/22).

West Valley College - The board of trustees voted 5-1 to eliminate the photography and journalism programs after the 1995-96 academic year as part of a process to make $2 million in budget cuts across all segments of the college. Three programs previously dropped were real estate, fashion merchandising and office technology. (Saratoga News 5/24)

Yosemite CCD - The faculty association has asked the district to reopen contract talks on salary and benefit issues for the 1995-96 year. The current contract expires in June of 1996. A "golden handshake" proposal calls for eligible faculty members to get the option of receiving two years of credit toward early retirement or $22,500 in cash. Faculty negotiators have also proposed a 20-hour weekly cap on classroom instruction. The average instructor now spends about 18 hours a week teaching. Last year, faculty received a 2% cost-of-living adjustment after having gone for three years without an increase. (Modesto Bee 6/1)

Colleges See Long Green in Golf Driving Ranges

Five community colleges in the Los Angeles region are considering the construction of driving ranges as a means of increasing revenue. Many hope to repeat the success of Saddleback College in Mission Viejo, whose 36-station driving range reportedly is making $17,500 a month ($209,000 in 1994-95). Citrus College in Glendora and Moorpark College plan to open driving ranges next year. Other colleges with plans to build driving ranges include Los Angeles Pierce College in Woodland Hills, Los Angeles Harbor College in Wilmington and Sierra College in Rocklin. Other community colleges with driving ranges include College of the Desert in Palm Desert and Merced College. Pierce College projects its driving range will generate $160,000 annually for the first three years of a 10-year lease. Eventually, the college would earn an additional 85% of gross revenues above $675,000. At College of the Desert in Palm Desert, the 60-tee driving range lost $30,000 last year, but projections are that the new enterprise will eventually make $100,000 annually. (Los Angeles Daily News 7/17, Staff interview 9/1)

California State University

San Diego - Antiquated athletic and recreation facilities are being replaced by a $51 million Student Activity Center as part of the largest student-fee financed project in the nation. In 1988, students approved a referendum for a $47-per-semester fee to pay for the center. (San Diego Business Journal 5/22)

San Jose - The college lost more than $500,000 from the state and student fees as a result of an unexpected 2% drop in enrollment last year. Enrollment may fall again this year by at least as much, resulting in more budget cuts. However, four new recruiters are being hired to increase enrollment and the provost has been asked to begin what is expected to be a several-year effort to cut university programs. San Jose, like other CSU campuses, responded to the state's budget crisis by cutting course sections and

changing the application deadline so fewer students would enroll. But now the campus has too few freshmen and sophomores. Top heavy with upper classmen, the student-to-faculty ratio has fallen, which means it costs more to educate each student. (San Jose Mercury News 8/25)

Stanislaus - Retirements, coupled with development of new academic programs, have resulted in 31 new faculty hires, the largest number since 1971. The university now has 229 full-time faculty and 169 part-time faculty serving 5,900 students. / Landowners near Lake Don Pedro in Tuolumne County have begun discussions with the university about the possibility of donating property for a satellite campus. (Modesto Bee 7/25, 8/25)

University of California

Lieutenant Governor Criticizes High Fees

According to California Lieutenant Governor Gray Davis, annual UC fees are currently $4,111 per undergraduate student - up from $1,800 four years ago. By his calculations, $1 million could have provided roughly 225 UC undergraduates a tuition-free school year. The same amount could spare almost 25,000 UC students the 10% fee increase this fall. He said the average annual cost of fees, books and room and board exceeds $12,000 at UC institutions. (San Jose Mercury News 7/25)

Regents Seek Ways to Cut Meeting Costs

It costs an average of $150,000 and 5,000 hours of staff time a month to stage a single meeting of the 26-member UC Board of Regents. A report on expenditures requested by the regents shows that the UC president's showed that police protection alone for the meetings, which average two days, costs an average of $7,400. The UC presidents office has 1,300 staff members and an annual of $277 million budget devoted to carrying out the wishes of the regents. The board will consider proposals to give the president's office more authority in order to cut down on the number of agenda items. (San Jose Mercury News 7/3)

Private Institutions

Menlo College - About 550 students began classes this semester in the second year of a three-year restructuring plan, which has included the reduction of a dozen academic majors and 10 faculty position. The college has pared 19 majors into three degree programs, in management, mass communications and liberal arts. And it has added an accelerated night school for working students over age 25, a move expected to eventually bring in up to $500,000 annually. The college is in the second year of a three-year fund-raising campaign, netting $4 million so far of an $11 million goal to finance the new library, academic computing and increased scholarships. Until 1992, the college had suffered declining enrollment and budget shortfalls seven out of 10 years, and by the spring of 1994 had run out of reserves to cover a $700,000 deficit. (San Jose Mercury News 8/28)

George Mason University - The university has contracted with 50 companies for services worth $30 million. It is creating the Patriot Service Corp., to be staffed by university employees whose job will be to manage existing contracts and seek companies for privatizing other services. In May, the university signed a three-year contract, worth $8 million, with a firm which will manage the 3,000-bed housing operation. The company will be paid a management fee of $250,000 to assign students to rooms, maintain buildings and mediate disputes between roomates. It will earn a bonus if it moves the 80% occupancy rate to 90%. (Chronicle of Higher Education 7/7)

Out-of-State

1,400 Colleges Bear One Trader's Losses

More than 1,400 colleges and universities were hit by a trader's estimated $128 million in unauthorized losses over the last three years. The Common Fund, a nonprofit fund that oversees a total $20 billion endowment pool for colleges, alleged in a letter to its members that a senior trader hid risky transactions from the fund and his employer, First Capital Strategists, Inc. of York, Pa. (Modesto Bee/AP 7/4)

Odessa College - The Texas college, which was cash-strapped last year after its investment portfolio plummeted in value, is gaining stability through settlements with two securities firms, budget cutbacks, a debt restructuring and two grants. The college lost half the book value of its $22 million investment portfolio, which contained mostly mortgage-backed derivatives, as interest rates climbed in 1994. In April, the board of trustees approved $1 million in cutbacks and released two staff members prior to receiving news of a 13% drop in state funding. (Community College Week 8/14)

College of Southern Idaho - The foundation's annual golf tournament and auction raised $22,000. (Eagle's Eye newsletter 8/95)

Notable

Bookstores, Food Service Are Most Privatized Campus Services

The most-frequently privatized campus services are bookstores and food-service operations, says Richard Wertz, vice president for business affairs at the University of South Carolina and a consultant on outsourcing. But companies are increasingly being sought to provide campus health, computing, custodial, fund-raising, mail-delivery, maintenance, printing, security, and trademark-and-licensing services as well. Peterson's Guides lists 2,000 companies, which provide more than 100 services. Public employees are rarely laid off. A 1989 study of state and county governments by the U.S. Department of Labor showed that half of all employees went to work for the company hired by their employers, and that most of the others retired or were reassigned. (Chronicle of Higher Education 7/7)

State Will Need $1 Billion to Cope With Upcoming Student Population

California will need to come up with $1 billion more each year for the next decade to handle an anticipated avalanche of new students seeking to enroll in its public colleges and universities. Without a solution to the increased demand, doors to universities and community colleges could close for a large portion of the 455,190 additional students expected to seek admission by 2005, according to a report by the California Postsecondary Education Commission, "A Capacity for Growth." The report says an estimated $625 million will be required annually just to maintain existing campuses, and another $400 million a year will be needed for expansion. (Modesto Bee 6/2)

Cash Flow Improves With International Students

Nearly 450,000 international students - an all-time high - are enrolled at accredited community colleges and universities in the United States this year, and their numbers have been climbing steadily over the past half century. In 1993, international students studying at American campuses contributed an estimated $6.8 billion to the U.S. economy in terms of tuition, housing and other living expenses, according to the U.S. Department of Commerce. An estimated 100,000 part-time and full-time jobs are created as a result of the influx. The 56,673 international students at California colleges in 1993-94 spent $883.7 million. At California community colleges, resident

students pay $13 per semester unit. International students typically pay $3,000 or more a year. (Modesto Bee 8/27)

UC, CSU Have Raised Fees to Cover Cuts

Since 1990-91, UC's state appropriation have been cut by $309 million, and student fees have increased by $326 million. CSU has been cut by $94 million and has raised $202 million from additional student fees. Last year, CSU squirreled away $22 million of its state funds that could have been used to restore 2,000 courses that had been cut or to reduce the student fee increase from 10% to 3%. Since 1990-91, tuition has escalated in UC by 134% and in CSU by 103%. Enrollments in UC and CSU have dropped despite increases in the number of high school graduates qualified for admission. (Hayward Daily Review, 6/12, by Patrick Callan of the California Higher Education Policy Center)

Half-Billion is Estimated Savings in Initiative

Organizers of a proposed initiative that would force college freshmen and sophomores to attend a community college rather than California State University or the University of California say it could save taxpayers half a billion dollars annually. Californians for Community College Equity hope to qualify an initiative for the ballot next year or in 1998. (The Modesto Bee 6/26)

'How Colleges Are Coping' is Now on the Internet

This is the 21st in a series of reports which examines how colleges and universities, principally those in California, are coping with difficult economic times. It is based on news accounts, correspondence, conference presentations and interviews. Sources are noted at the end of each entry.

These reports are available through the Internet at the ERIC Clearinghouse for Community Colleges at UCLA and the 700 subscribers to the ERIC Microfiche Collection. They are also available through the California Community Colleges Gopher server at Cerritos College.

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